

BBVA in 2020



The year 2020 was marked by a global pandemic with severe health and economic consequences. BBVA has stepped up to protect the health and well-being of everyone: employees, customers and society in general.

> The pandemic has also accelerated trends on which our strategy is based, such as digitization and our commitment to sustainability.

The other major milestone in BBVA's strategy in 2020 was the sale of our U.S. business. A historic transaction which allows us to advance in our clear commitment to create value for shareholders and puts us at an unparalleled position of strength which will enable us to continue providing our support to overcome this crisis and also in the recovery phase.

Carlos Torres Vila. BBVA Chairman



66 Despite this challenging environment, BBVA once again has demonstrated the strength of its business model, and has reported solid financial results in a context of high uncertainty, with operating income growing at double digit and remaining at the forefront of its European peer group in terms of profitability. The net attributable profit of BBVA *Group in 2020, excluding one-offs, stood at €3,084 million.*

Onur Genç. BBVA Chief Executive Officer

The Group's Organizational Chart

CHIEF EXECUTIVE OFFICER Onur Genç

BUSINESS UNITS

Corporate & Investment Banking Luisa Gómez Bravo

Country Monitoring(1) Jorge Sáenz-Azcúnaga

Country Manager

Spain Peio

Belausteguigoitia

Country Manager Mexico

Eduardo Osuna

Country Manager USA

Javier

Rodríguez Soler

Country Manager Turkey

Recep Bastug

GLOBAL FUNCTIONS

Client Solutions **David Puente**

Finance Jaime

Sáenz de Tejada

Global Risk Management Rafael Salinas

TRANSFORMATION

Engineering & Organization(2) José Luis Elechiguerra

Talent & Culture Carlos Casas

Data Ricardo Martín Manjón

STRATEGY

CHAIRMAN Carlos Torres Vila

Senior Advisor to the Chairman Juan Asúa

Strategy & M&A Victoria del Castillo

Communications & Responsible **Business** Paul G. Tobin

LEGAL AND CONTROL

Legal

María Jesús Arribas

General Secretary Domingo Armengol

Regulation & Internal Control(3)

Fernández Manrique

Chief Audit Executive(3) Joaquín Gortari

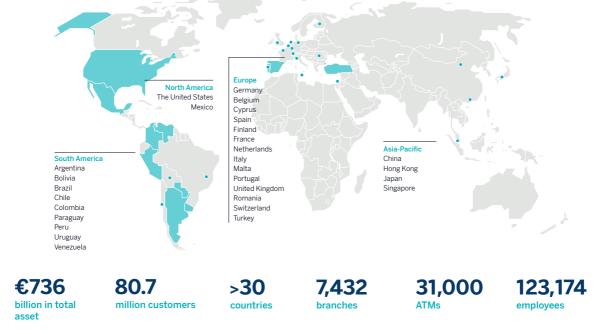
⁽¹⁾ Reporting channel to CEO for Argentina, Colombia, Peru, Venezuela, Uruguay and Paraguay, as well as monitoring of all countries, including Spain, Mexico, The United States and Turkey.

⁽²⁾ The exercise of his duties is subject to his registration with the Bank of Spain's Senior Managers' Registry.

⁽³⁾ Reporting to the Board of Directors

BBVA in brief

BBVA is a customer-centric global **financial services group** founded in 1857. The Group has a strong leadership position in the Spanish market, is the largest financial institution in Mexico, it has leading franchises in Turkey and South America, a region in which, at the beginning of 2021, the Group completed the sale of its bank in Paraguay. In the United States, BBVA is present in the Sunbelt region, having reached an agreement with The PNC Financial Services Group, Inc at the end of 2020 for the sale of the entire shareholders' equity of the bank BBVA USA, as well as other companies of the BBVA Group in the United States with activities related to this banking business. Once the transaction is closed, BBVA will continue to have a presence in the United States, mainly through the corporate and investment banking business it carries out in the country from the New York branch.



Data at the end of December 2020. Those countries in which BBVA has no legal entity or the volume of activity is not significant, are not included.

BBVA has a **differential way of doing banking** based on the purpose to bring the age of opportunity to everyone, always acting in line with its corporate values and with the goal of having a positive impact on the lives of people, businesses and society as a whole.

PURPOSE



VALUES



Customer comes first

- We are empathetic
- We have integrity
- We meet their needs



We think big

- We are ambitious
- We break the mold
- We amaze our customers



We are one team

- I am committed
- I trust others
- I am BBVA

The pandemic has reinforced our strategic priorities





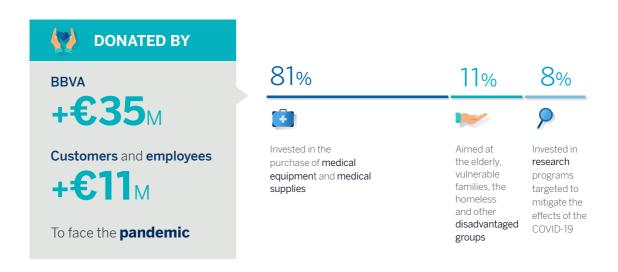








We support the community to protect the health and well-being of all



Promoting a more sustainable and inclusive society



Use of renewable 65% energies

€142M IFIVESUITE. programs

€8,325м

collected

Differential digital capabilities

REINFORCEMENT OF DIGITAL AND REMOTE CHANNELS

BBVA Global App Visits

Since the beginning of the COVID-19 pandemic until December 2020



Remote banking interactions through "My Conversations" in Spain

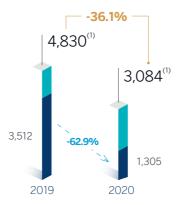


Outstanding results in a challenging environment

Solid operating income growth (up 11.7% at constant exchange rates) and a very strong cost control

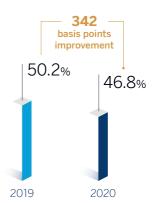
NET ATTRIBUTABLE PROFIT

(€ MILL.)



EFFICIENCY RATIO

(AT CONSTANT EXCHANGE RATES)



(1) Excluding the goodwill impairment in the United States, registered in 2019 and 2020 nd the net capital gain from the bancassurance operation with Allianz in 2020

Focus on shareholder value creation

SALE OF BBVA USA: LARGE SIZE TRANSACTION AT A VERY ATTRACTIVE PRICE



BBVA USA sale will generate €8.5Bn in capital (2)

EXTRAORDINARY DISTRIBUTIONS

Targeting a buyback of around 10% of the ordinary shares, after the closing of BBVA USA transaction (3)



2020 DIVIDEND (4)

€ cents/ share (gross) in cash



INTENTION TO RECOVER THE DIVIDEND POLICY (5):

CLEAR, SUSTAINABLE AND PREDICTABLE



35-40%



2 100%

Payments in October 2021 and in April 2022

(1) Exchange rate €/USD 1.20(2) CET1 fully-loaded generation based on post-deal figures.

(2) CETHURY-box designed and the second post-dealing less. (3) Any potential repurchase of shares would, at the earliest, take place after the expected close of the BBVA USA transaction in mid 2021 and the ECB recommendation on distribution to shareholders has been lifted. Any decision on a repurchase of ordinary shares would (i) require certain shareholders resolutions and supervisors approval and the lifting on the ECB recommendation on distributions to shareholders, and (ii) take into consideration share prices, among other factors.

(4) Maximum allowed according to the ECB recommendation, subject to shareholders approval. If approved, it would be paid in April 2021.

(5) Once the restrictions are lifted (expected in September 2021) and subject to the approval of shareholders and supervisors.

BBVA Group main data

Consolidated Figures	31-12-20	Δ %	31-12-19	31-12-18
Balance sheet (millions of euros)				
Total assets	736,176	5.5	697,737	675,675
Loans and advances to customers (gross)	378,139	(4.5)	396,012	386,225
Deposits from customers	409,122	6.1	385,686	375,970
Total customer funds	512,068	3.8	493,488	474,085
Total equity	50,020	(8.9)	54,925	52,874
Income statement (millions of euros)				
Net interest income	16,801	(7.3)	18,124	17,511
Gross income	22,974	(6.1)	24,463	23,667
Operating income	12,219	(2.7)	12,561	11,965
Net attributable profit or (loss) (1)	3,084	(36.1)	4,830	4,703
The BBVA share and share performance ratios				
Number of shares (million)	6,668	-	6,668	6,668
Share price (euros)	4.04	(19.0)	4.98	4.64
Earning per share (euros) (1) (2)	0.41	(38.9)	0.66	0.64
Book value per share (euros)	6.70	(8.5)	7.32	7.12
Tangible book value per share (euros)	6.05	(3.6)	6.27	5.86
Market capitalization (millions of euros)	26,905	(19.0)	33,226	30,909
Yield (dividend/price; %)(3)	4.0		5.2	5.4
Significant ratios (%)				
ROE (net attributable profit or (loss)/average shareholders' funds +/- average accumulated other comprehensive income) (1)	6.9		9.9	10.2
ROTE (net attributable profit or (loss)/average shareholders' funds excluding average intangible assets +/- average accumulated other comprehensive income) $^{\rm (l)}$	7.8		11.9	12.5
ROA (Profit or (loss) for the year/average total assets) (1)	0.53		0.82	0.81
RORWA (Profit or (loss) for the year/average risk-weighted assets - RWA) (1)	1.07		1.57	1.56
Efficiency ratio	46.8		48.7	49.4
Cost of risk	1.51		1.02	0.99
NPL ratio	4.0		3.8	3.9
NPL coverage ratio	81		77	73
Capital adequacy ratios (%)				
CET1 fully-loaded	11.73		11.74	11.34
CET1 phased-in (4)	12.15		11.98	11.58
Total ratio phased-in (4)	16.46		15.92	15.71
Other information				
Number of clients (million)	80.7	3.6	77.9	74.6
Number of shareholders	879,226	0.6	874,148	902,708
Number of employees	123,174	(3.0)	126,973	125,627
Number of branches	7,432	(4.0)	7,744	7,963
Number of ATMs	31,000	(5.1)	32,658	32,502
Seneral note: as a result of the interpretation issued by the International Financial Reporting Stand	arde Interprets	tions Com	mittee (IFPIC)	rogarding t

General note: as a result of the interpretation issued by the International Financial Reporting Standards Interpretations Committee (IFRIC) regarding the collecting of interests of written-off financial assets for the purpose of IFRS 9, those collections are presented as reduction of the credit allowances and not as a higher interest income, recognition method applied until December 2019. Therefore, and in order to make the information comparable, the information of the 2019 and 2018 income statements has been restated.

⁽¹⁾ Excluding the net capital gain from the bancassurance transaction in 2020 and BBVA Chile in 2018 and the goodwill impairments in the United States registered in 2020 and 2019.

 $[\]ensuremath{\text{(2)}}\ \mbox{Adjusted by additional Tier 1 instrument remuneration}.$

⁽³⁾ Calculated by dividing shareholder remuneration over the last twelve months by the closing price of the period.

⁽⁴⁾ Phased-in ratios include the temporary treatment on the impact of IFRS 9, calculated in accordance with Article 473 bis amendments of the Capital Requirements Regulation (CRR), introduced by the Regulation (EU) 2020/873.

Financial performance in 2020

Robust operating income growth

OPERATING INCOME +11.7%

vs. 2019 (At constant exchange rates)

Strong capital position

CET1 fully-loaded(1) 14.58%

Further improvement

in best-in-class efficiency

EFFICIENCY RATIO 46.8%

342 basis points improvement vs. 2019 (At constant exchange rates)

Leading

profitability metrics

ROTE(2) ROE(2) 7.8%

6.9%

Risk indicators

impacted by COVID-19

NPL RATIO

4.0%

+17 basis points vs. 2019

NPL COVERAGE RATIO

81%

+488 basis points vs. 2019

COST OF RISK

1.51%

+49 basis points

vs. 2019

(1) Pro-forma: including the positive impact from the sale of BBVA USA.
(2) Excluding the goodwill impairment in the United States and the net capital gain from the bancassurance operation with Allianz.

Consolidated income statement (Millions of euros)	2020	Δ%	Δ% at constant exchange rates	2019
Net interest income	16,801	(7.3)	3.6	18,124
Net fees and commissions	4,616	(8.3)	(0.4)	5,033
Net trading income	1,692	22.3	37.6	1,383
Other operating income and expenses	(135)	76.2	46.3	(77)
Gross income	22,974	(6.1)	4.5	24,463
Operating expenses	(10,755)	(9.6)	(2.6)	(11,902)
Operating income	12,219	(2.7)	11.7	12,561
Impairment on financial assets	(5,908)	45.1	67.3	(4,073)
Provisions or reversal of provisions and other gains / (losses)	(1,085)	40.6	51.4	(772)
Profit/(loss) before tax	5,225	(32.3)	(21.9)	7,716
Income tax	(1,385)	(32.5)	(22.4)	(2,053)
Profit/(loss) after tax	3,840	(32.2)	(21.7)	5,663
Goodwill impairment in the United States and corporate operations (1)	(1,780)	35.0	35.0	(1,318)
Profit/(loss) for the year	2,060	(52.6)	(42.6)	4,345
Non-controlling interests	(756)	(9.3)	13.0	(833)
Net attributable profit/(loss)	1,305	(62.9)	(55.3)	3,512
Net attributable profit/(loss) excluding the goodwill impairment in the United States and corporate operations (1)	3,084	(36.1)	(27.2)	4,830

General note: as a result of the interpretation issued by the International Financial Reporting Standards Interpretations Committee (IFRIC) regarding the collecting of interests of written-off financial assets for the purpose of IFRS 9, those collections are presented as reduction of the credit allowances and not as a higher interest income, recognition method applied until December 2019. Therefore, and in order to make the information comparable, the information of the 2019 income statements has been restated.

⁽¹⁾ Include the net capital gain from the sale to Allianz the half plus one share of the company created to jointly develop the non-life insurance business in Spain, excluding the health insurance line

Business areas

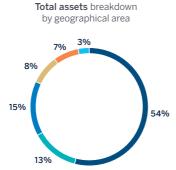
GEOGRAPHIC DIVERSIFICATION

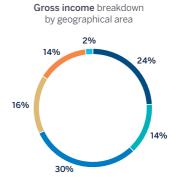
Spain

The United States

- Mexico
- Turkey
- South America
- Rest of Eurasia

General note: excluding the Corporate Center.





Cost of risk (%)

-56.3%

SPAIN

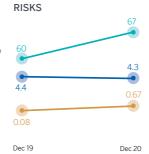
ACTIVITY(1) Year on year changes. Balances as of 31-12-2020

Performing loans and advances to customers under management

+0.8%

Customers funds under management

+8.1%



Results. 2020. Millions of euros. Year on year changes

NPL coverage ratio (%)

3,553 Net interest income -0.4% Gross income 5.554 -1.8%

NPL ratio (%)

+4.7% Operating income 2,515

Net attributable profit

606

- Improved efficiency ratio, driven by controlled operating expenses.
- Net attributable profit affected by the level of impairment on financial assets.

operations and government support programs.

Activity growth driven by corporate and investment banking

Risk indicators contained.

THE UNITED STATES

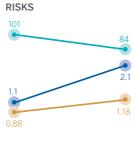
ACTIVITY(1) Year on year changes at constant exchange rate. Balances as of 31-12-2020

Performing loans and advances to customers under management

.0%

Customers funds under management

+13.1%



Dec 19 Dec 20

- Agreement with PNC for the sale of BBVA USA and other companies of BBVA Group with activities related to this banking business in the country.
- Flat lending activity and strong increase in customer deposits in the year.

Results. 2020. Millions of euros. Year on year changes at constant exchange rate.

Net interest income	2,284	-2.6%
Gross income	3,152	-0.0%
Operating income	1,281	+4.4%
Net attributable profit	429	-25.5%

- Positive evolution of fees and commissions and net trading income.
- Net attributable profit impacted by the Fed rate reduction and the significant increase in the impairment on financial assets line

MEXICO

ACTIVITY(1)

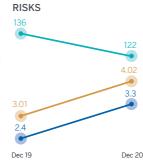
Year on year changes at constant exchange rate. Balances as of 31-12-2020

Performing loans and advances to customers under management

()%

Customers funds under management

0.0%



- Slight deceleration of activity, impacted by the macroeconomic environment.
- Solid liquidity position.

Results 2020 Millions of euros Year on year changes at constant exchange rate.

Net interest income 5,415 -0.7% Gross income 7,017 -0.5% Operating income 4,677 -1.1% -25.8% Net attributable profit 1.759

- Controlled expenses and strength of the gross income.
- Net attributable profit affected by the significant increase in the impairment on financial assets line.

TURKEY

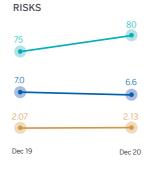
ACTIVITY(1) Year on year changes at constant exchange rate. Balances as of 31-12-2020

Performing loans and advances to customers under management

+25.9%

Customers funds under management

+28.9%



- Significant credit growth driven by Turkish lira loans. Strong growth in foreign currency demand deposits.
- Reduction in the NPL ratio year-to date.

Results. 2020. Millions of euros.

Year on year changes at constant exchange rate.

Net interest income	2,783	+25.2%
Gross income	3,573	+26.0%
Operating income	2,544	+35.6%
Net attributable profit	563	+41.0%

- Outstanding performance of the net interest income and fees and commissions and efficiency ratio improvement.
- Double digit growth in the main income statement margins.

SOUTH AMERICA

ACTIVITY(1)

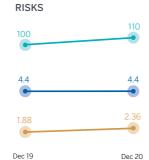
Year on year changes at constant exchange rates. Balances as of 31-12-2020

Performing loans and advances to customers under management

+12.6%

Customers funds under management

+22.5%



- Argentina: good performance of the net interest income and fees and commissions.
- Peru: net interest income impacted by the drop in official rates and customer support measures.

Results, 2020, Millions of euros

Year on year exchange at constant exchange rates.

Net interest income	2,701	+0.9%
Gross income	3,225	+1.7%
Operating income	1,853	+0.8%
Net attributable profit	446	-22.6%

 Colombia: strong operating income due to higher income generation from net interest income and net trading income. Controlled expenses growing under the inflation.

REST OF EURASIA

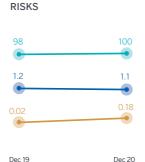
ACTIVITY(1)

Year on year changes. Balances as of 31-12-2020

Performing loans and advances to customers under management

Customers funds under management

2%



- Activity affected by the loans amortizations made during the second half of the year.
- Contained risk indicators.

Results. 2020. Millions of euros.

ear on year changes

Net interest income	214	+22.4%
Gross income	510	+12.3%
Operating income	225	+39.8%
Net attributable profit	137	+7.6%

- Increased net interest income, fees & commissions and net trading income.
- Reduction of operating expenses

OTHER INFORMATION: CORPORATE & INVESTMENT BANKING

ACTIVITY(1)

Year on year changes at constant exchange rates. Balances as of 31-12-2020

Performing loans and advances to customers under management

+1.6%

Customers funds under management

+31.5%

CLIENT'S REVENUE

€ Mill. Year on year exchange at constant exchange rates.

2.950

+14%

Wholesale banking recurrent business(2)

94% of revenues given by our relations with clients

Results. 2020. Millions of euros.

Year on year exchange at constant exchange rates.

Gross income	3,135	+15.1%
Operating income	2,143	+25.1%
Net attributable profit	877	-3.8%

- Good performance of customer activity, which is reflected in net interest income and fees and commissions.
- Good evolution of net trading income.

- Leadership position in green and sustainable loans.
- Net attributable profit affected by the significant increase in the impairment on financial assets line.

(1) Performing loans under management excluding repos. Total customer funds under management are made up of the sum of customer deposits under management excluding repos plus mutual funds, pension funds and other off balance-sheet funds (2) Client's revenue / Gross income



More information:

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