

## Getting out of the Storm



Barclays Global Financials Conference September 11<sup>th</sup>, 2012

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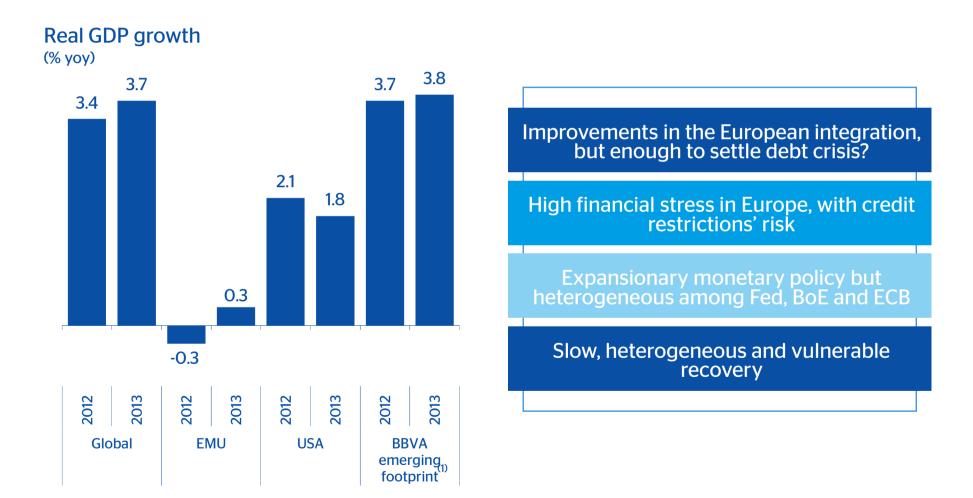
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# **BBVA**Contents

## **Global uncertainties but clearer Eurozone framework**

- 2 BBVA: key positives
- 3 BBVA: challenges and opportunities
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## Global uncertainties with Eurozone as the main focus of the market



## Recent progress in the architecture of Eurozone

New ECB Focus on financial stability

Banking union

Key elements to restore investors' confidence and strengthen the European financial sector

## New ECB focus on financial stability

#### **September 6<sup>th</sup> announcements**

- Unlimited purchases of sovereign debt (OMT\*)
- No seniority over other debt holders
- Focus on shorter part of the curve
- Widening of the accepted collateral

- Anchoring risk premium expectations
- Tail risks diminishing
- Now it is time for countries to make a decision

Will Spain or Italy make a formal request?

## The Banking Union is a fundamental step to build a stronger and genuine EMU

#### **Four pillars State-of-the-play** Capital and **Pending final approval** Liquidity single 1 Likely in October/November (Effective from January 1, 2013) rule book European **Under discussion Supervisor** Draft proposal in mid-September A common 3 resolution **Under discussion** framework Draft proposal presented in June 2012 A common risk (Expected Implementation 2015-2018) deposit guarantee scheme

#### The banking union will provide ...

... more transparency and homogeneity

... a level-playing field

... reducing systemic

# Spain is addressing the fiscal consolidation and the final stage of the financial sector restructuring

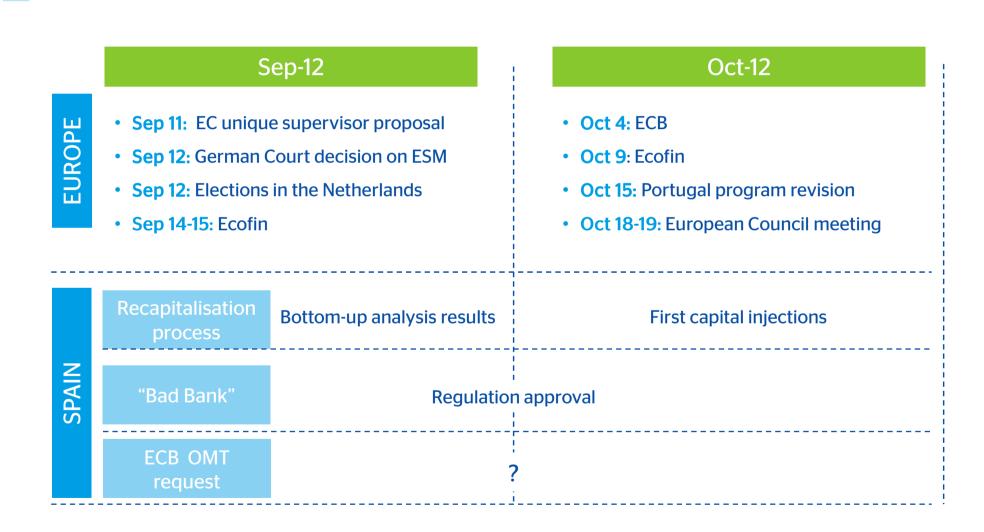
## Fiscal Consolidation

- Spanish debt is sustainable and deficit is being corrected
- Measures already announced > 6% of GDP
- Focus on fiscal consolidation effort (structural deficit) vs a specific target
- Mechanism to control Regions' accounts by Central Government

#### Financial Sector Reform

- Stage 1 Consolidation: reduction in the number of savings banks (from 45 to 11)
- Stage 2 RE clean-up: 74% system coverage of problematic assets and 45% of total exposure
- Final stage Recapitalization & restructuring:
  - €100Bn available from EU
  - Final recapitalization needs to be known by the 2<sup>nd</sup> half of September
  - A clear regulatory framework for intervention and resolution of financial institutions
  - · Creation of a "Bad Bank"
- Spain is doing its homework and time is needed to see its impact
- Financial sector reform to be completed within 2012

## A busy Fall to achieve a definitive Eurozone framework



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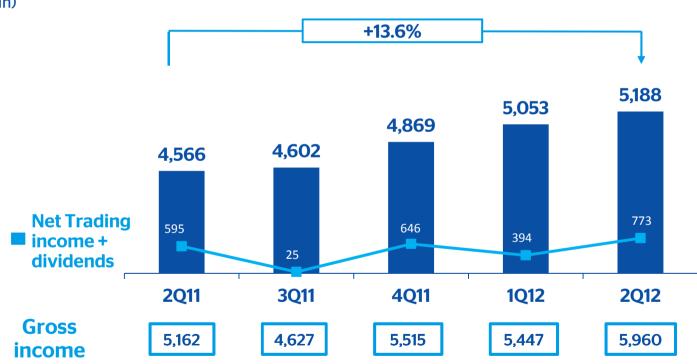
- Global uncertainties but clearer Eurozone framework
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## BBVA: key positives

1	Top line growth
2	RE clean-up
3	Active balance sheet management
4	Capital strength

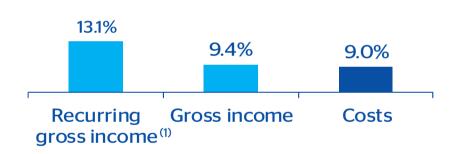
## Strong recurring gross income ...

Recurring gross income (1)
BBVA Group
(€ Mn)

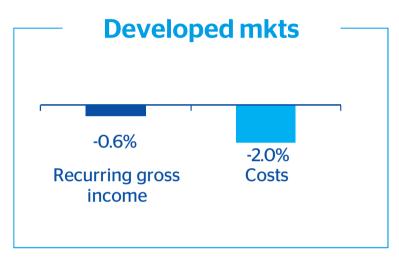


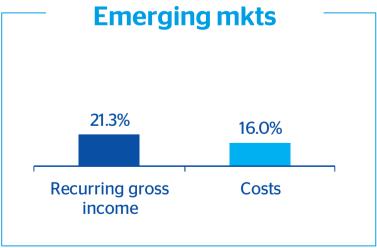
## ... growing faster than costs

#### Gross income vs costs BBVA Group (Y-o-y change)

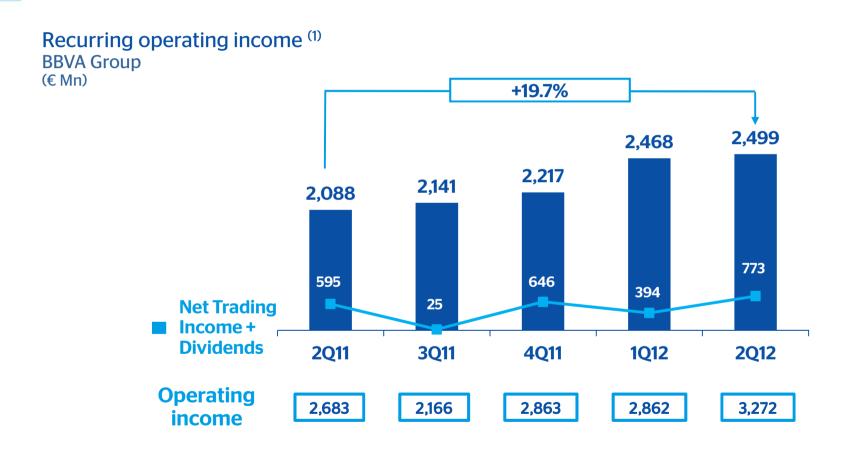


- Efficiency improves and leadership positions maintained vs. peer group
- Capitalizing on the investment plans of earlier quarters





## Solid operating income, remaining at high levels ...

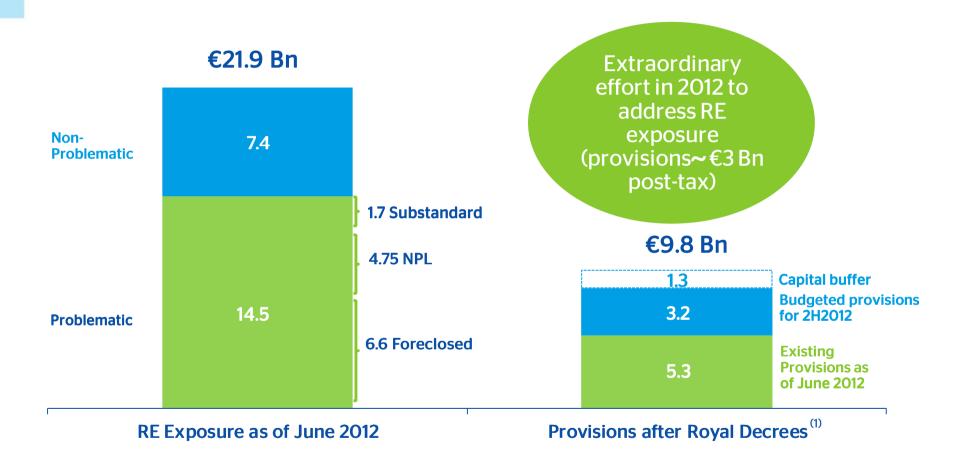


... the best buffer to absorb unexpected losses

2

**RE CLEAN-UP** 

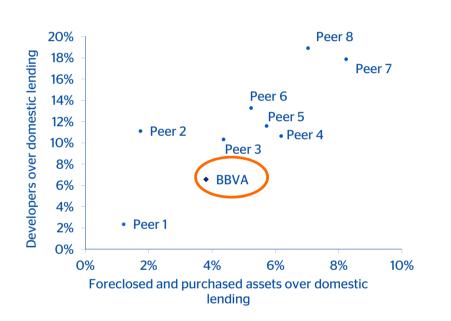
## Complete Spanish Real Estate clean-up in 2012 ...

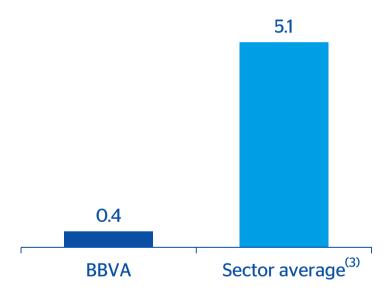


By year end 2012, coverage will reach 68% of RE problematic assets (45% of total exposure) (2)

## ... without making use of extraordinary measures

Low relative RE exposure BBVA vs peer group (1) Data as of June 2012 Number of years needed to absorb Royal Decrees provisions (2)





## Other financial institutions needed to receive public aid, merge or sell strategic assets

<sup>(1)</sup> Peer Group: Santander, Banesto, Bankinter, Caixabank, Unicaja, Sabadell, Popular+Pastor and BFA (Bankia).

<sup>(2)</sup> Considering RD 02/2012 and RD 18/2012 and total operating profit 2011.

<sup>(3)</sup> Sector includes: Banco de Valencia, Bankinter, BFA, BMN, Caixa+Banca Cívica, Cajamar, CatalunyaCaixa, Ibercaja+Caja3, Kutxabank, Liberbank, Nova Caixa Galicia, Popular+Pastor, Sabadell+CAM, Santander+Banesto and Unicaja+Caja España+Caja Duero.



## Proactive balance sheet management

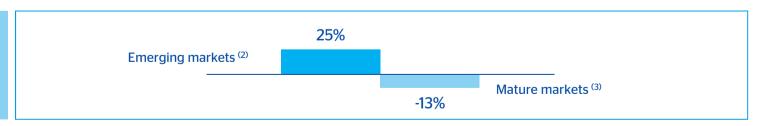
## ABS tender offer

- Repurchase of €638 Mn for €388 Mn (39% average discount)
- Maximization of capital gains (€250 Mn), minimizing cash outflows

#### Portfolio Management

- Puerto Rico sale: lack of critical mass to develop BBVA's business model
- Strategic review of LatAm pension business:
  - Lack of synergies with BBVA's core business in the region
    - Interest from potential buyers
- Unnim acquisition:
  - Improving balance sheet structure in Spain, doubling market share in Catalonia
  - Limited risks and marginal impact on capital

## CIB selective deleverage (1)

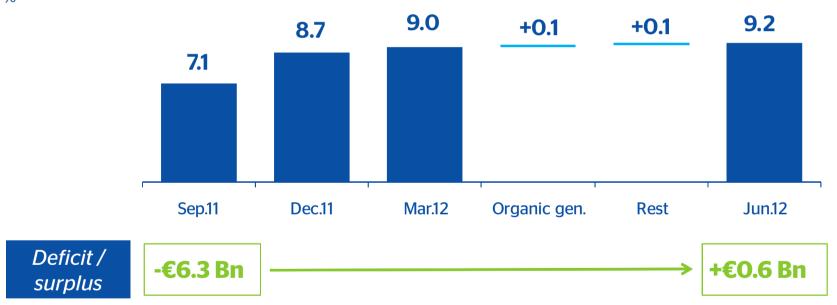


<sup>(2)</sup> Emerging markets include Asia, Mexico and South America.

# Organic generation of capital and compliance with EBA requirements



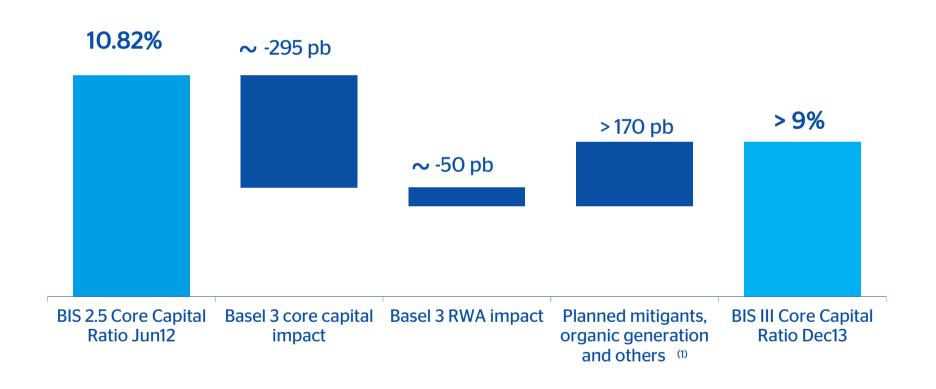
%



- Limited pending dilution from convertible bond (2/3 already converted)
- Maintaining the dividend policy, including cash and scrip dividends



## Fully-loaded Basel 3 impact pro-forma



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## BBVA's challenges and opportunities

- 1 Asset quality in Spain
- **2** Balance sheet management
- **3** USA: improving profitability
- 4 Eurasia: growing revenues
- **5** South America: outstanding performance
- 6 Mexico: leadership in an increasingly attractive market

## Slight uptick in NPAs and NPA ratio in Spain ...

NPAs - net balance (€ Bn)

NPA & coverage ratios (%)





#### 1

## ... explained by developers and SMEs



RE developers well covered after extraordinary provisioning effort in 2012

Manageable deterioration in mid-sized enterprises

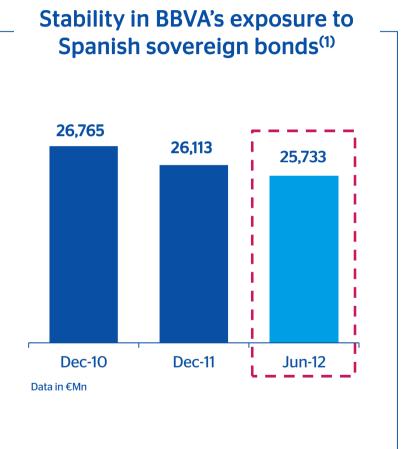
NPLs in the rest of segments remain stable

23

<sup>(1)</sup> Retail includes residential mortgages, very small businesses managed through the retail network and consumer loans.

## Exposure to European sovereign bonds





Progress in Spain and increasing support from EU partners lower tail risk of Spanish sovereign debt

55%

AFS portfolio

25%

Held-to-maturity

portfolio

# BBVA maintains a sound liquidity position despite rating downgrades linked to the sovereign

## Euro balance sheet

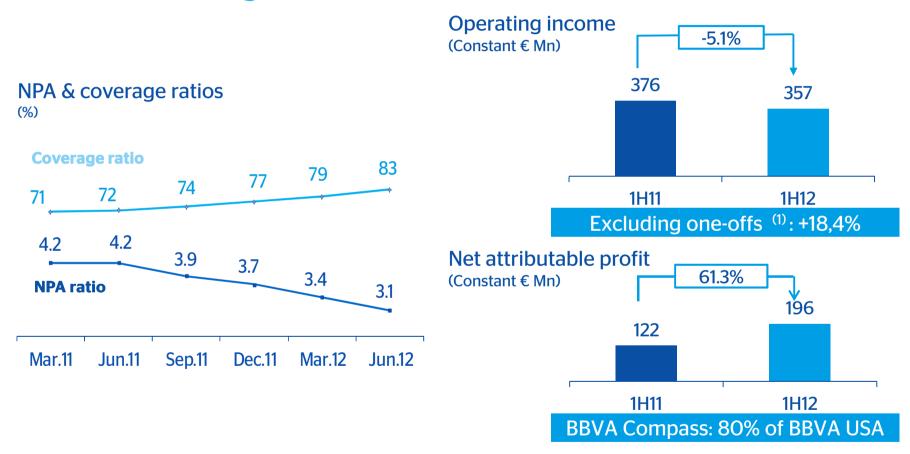
- 2012/13 debt redemptions already covered
- Funding gap improving at €2.5 Bn quarterly av. since Dec.2010
- Ample collateral available: 1.9x liquidity buffer (1)
- 4 Opportunistic market access

#### Non-euro regions

- Financially independent subsidiaries: no liquidity transfers
- No structural wholesale funding needs
- Increasingly active in capital markets:
  - Bancomer: 10Y, \$1,000 Mn subordinated debt issuance (Jun-12)
  - BBVA Continental: 10Y, \$500 Mn senior debt issuance (Aug-12)
  - Garanti: 2 tranches senior debt issuance: 1<sup>st</sup> 10Y, \$750 Mn and 2<sup>nd</sup> 5Y, \$600 Mn (Sep-12)

Thanks to BBVA's retail business model and its prudent and anticipatory wholesale funding strategy

**BBVA Compass:** entering a new provisioning cycle and increasing the contribution of the unit...

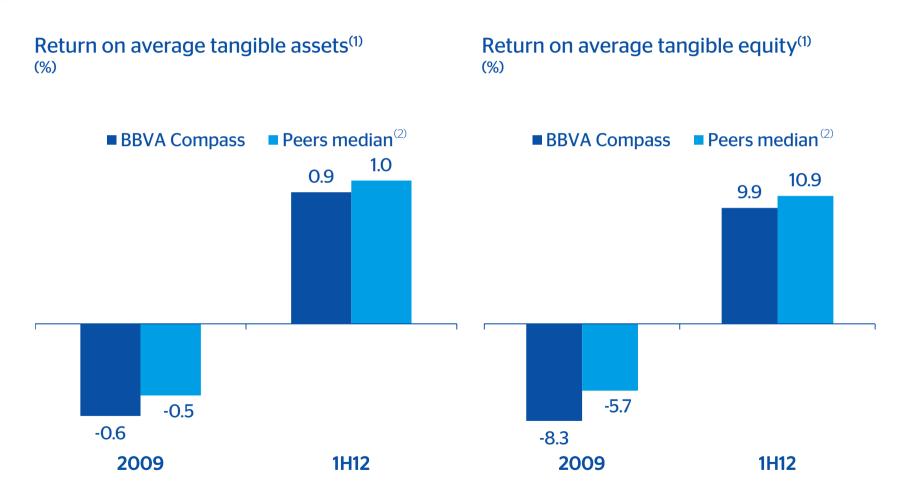


Improving underlying operating income despite the challenging environment

3

**USA** 

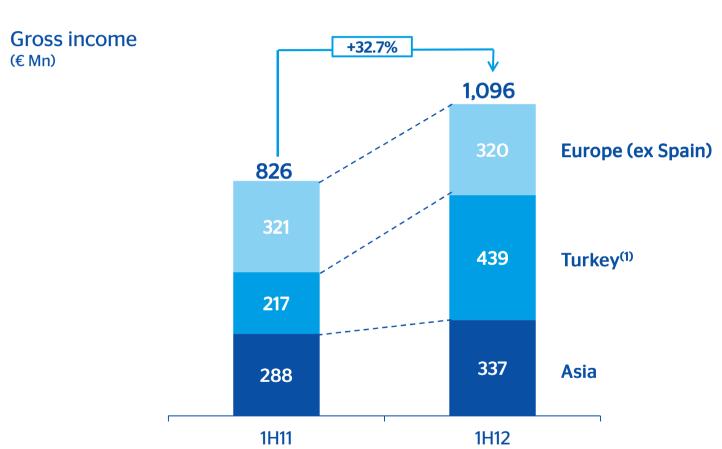
# ... while profitability is reaching our peers average despite the strong investment in transformation and IT



4

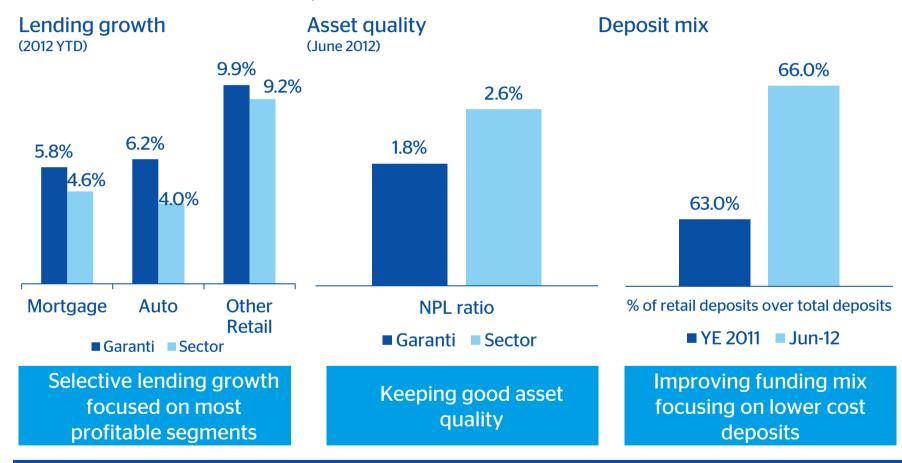
**EURASIA** 

## **Eurasia:** growing revenues and already a significant contributor to the Group



- 10% of BBVA Group's gross income as of June 2012 (2)
- € 576 Mn net attributable profit YTD

## **Garanti:** BBVA's strategic commitment with the best franchise in Turkey



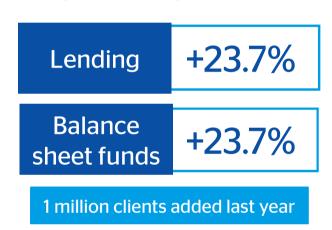
A differentiated business model leading to outstanding profitability: ROE 19%

#### 5

## South America: High growth, with strict risk control

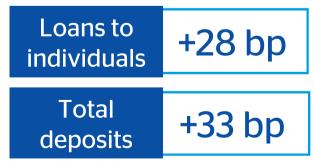
#### **Business activity**

(Y-o-y growth of average balances)

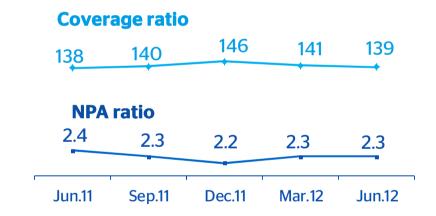


### Market share

(Y-o-y change)

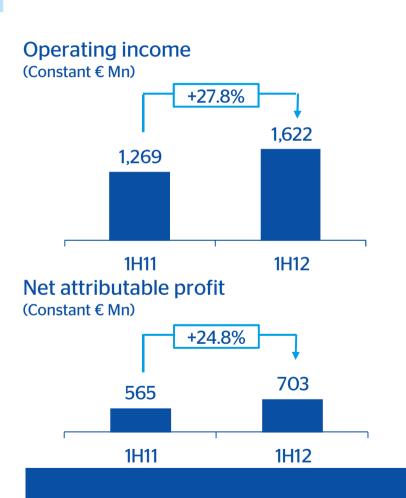


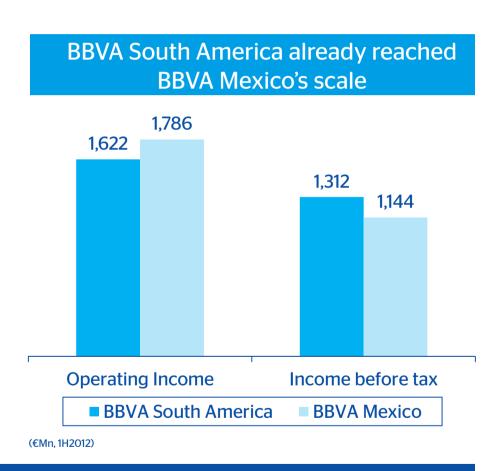
## NPA & coverage ratios



BBVA aims to maintain better risk indicators than the local peer average in each market it operates

## ... that translates into high earnings growth





A very profitable and critical mass franchise

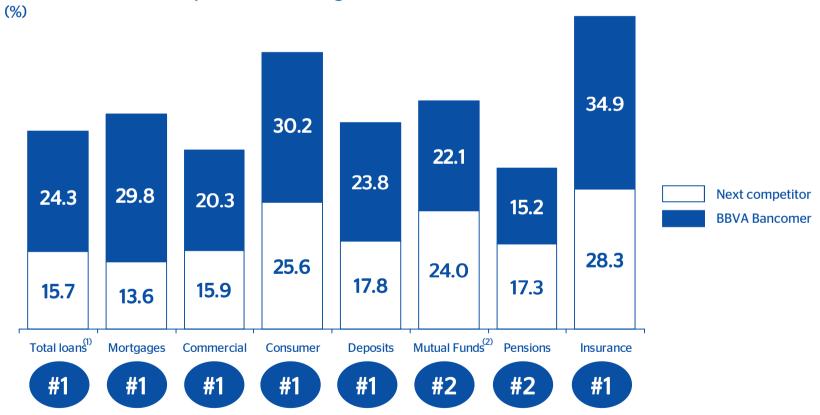
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**MEXICO** 

# **Bancomer:** leader of an increasignly attractive market ...

#### Market shares

Bancomer vs. next competitor in each segment

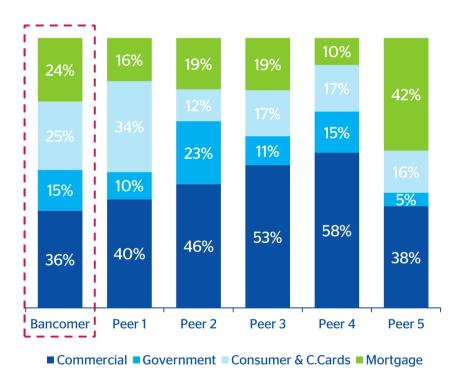


Note: Data as of June 2012, excep for Insurance, as of March 2012. Source: CNBV, SHF (local accounting standards). Pensions: measured by assets under management. Insurance: measured by number of insurance premiums. Figures excluding subsidiaries.

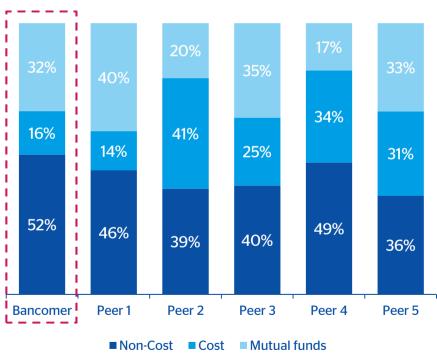
(1) Including Sofoles.

# ... and strategically positioned in the most profitable segments

Lending mix Bancomer vs peer group (%, June 2012)



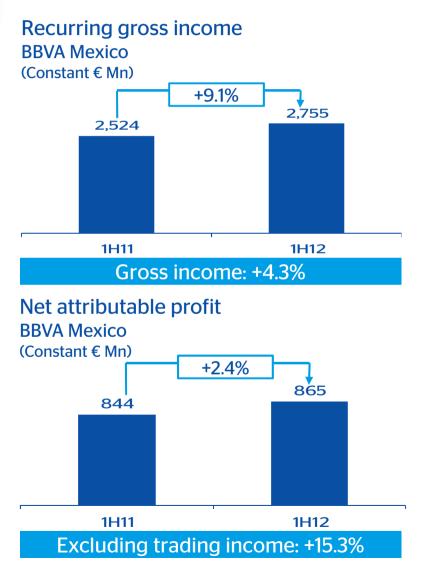
Deposit mix
Bancomer vs peer group
(%, June 2012)



Peer 4

Peer 5

## Sustained leadership, also in profitability



5Y Average ROA
Bancomer vs peer group<sup>(1)</sup>
(%)

1.88%

1.71%

1.31%

1.14%

0.42%

Peer 3

(1) Local accounting standards
Peer group: Banamex, Banorte+IXE, HSBC, Santander and Scotiabank.

Peer 2

Peer 1

I Bancomer I

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## Conclusions

- The Eurozone is progressing towards a genuine and stronger EMU.
- Spain is addressing its problems and new ECB focus on financial stability will be key to anchor risk premium expectations.
- BBVA continues to deliver **top line growth** while actively managing its balance sheet, having **generated €7.1 Bn of capital** in the last year.
- Manageable deterioration of asset quality in Spain and extraordinary provisioning effort in 2012 to address RE exposure.

#### Solid performance of the rest of franchises:

- **BBVA Compass** is completing its turnaround, increasing its contribution to the Group;
- EurAsia: growing relevance within BBVA thanks to Garanti;
- South America: high growth and significant scale;
- Mexico: the leading bank in an increasingly attractive market.



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