



# *BBVA, facing the future with strength*



*VI Spanish Banks Convention  
Ahorro Corporación Financiera*

Barcelona, september, 2010

# Contents

**Snapshot**

**Current environment**

**Outlook for the future**



Customers:

47.5  
mn

## Key figures 1H10

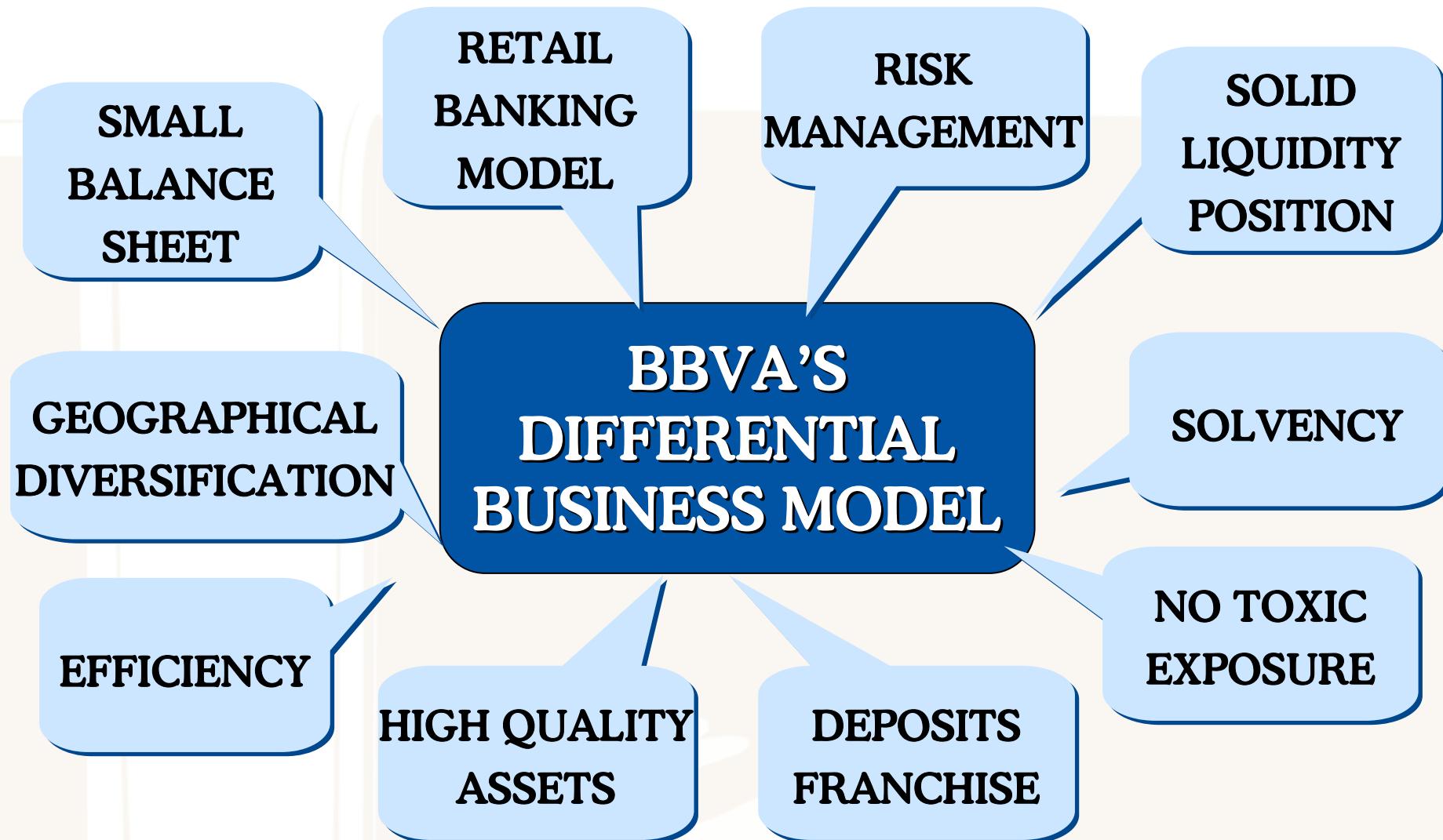
Assets: €569 bn

Net attrib.  
profit: €2.53 bn

Branches: 7,407  
Employees: 104,372

Countries : 31

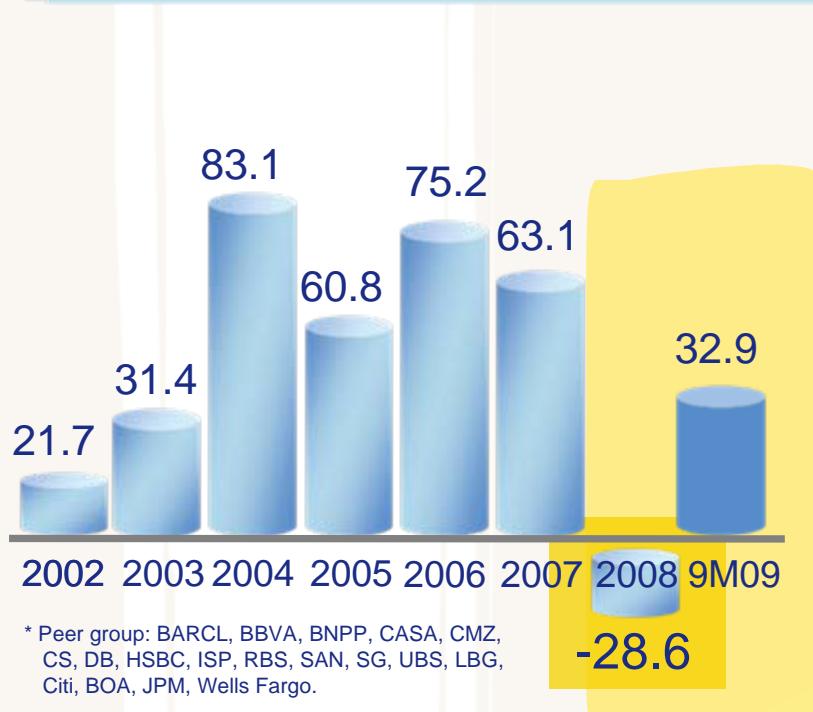
# BBVA's advantages: The ten commandments



**BBVA is in a strong position**

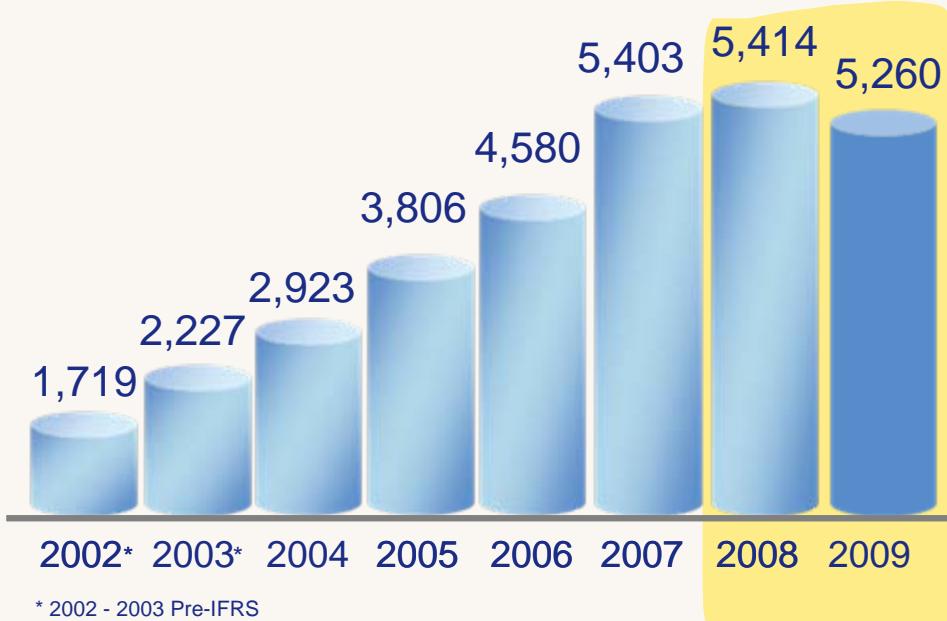
# In the crisis ...

**Attributable profit  
Peer group\* excl BBVA  
(€bn, excl. One-off items)**



\* Peer group: BARCL, BBVA, BNPP, CASA, CMZ, CS, DB, HSBC, ISP, RBS, SAN, SG, UBS, LBG, Citi, BOA, JPM, Wells Fargo.

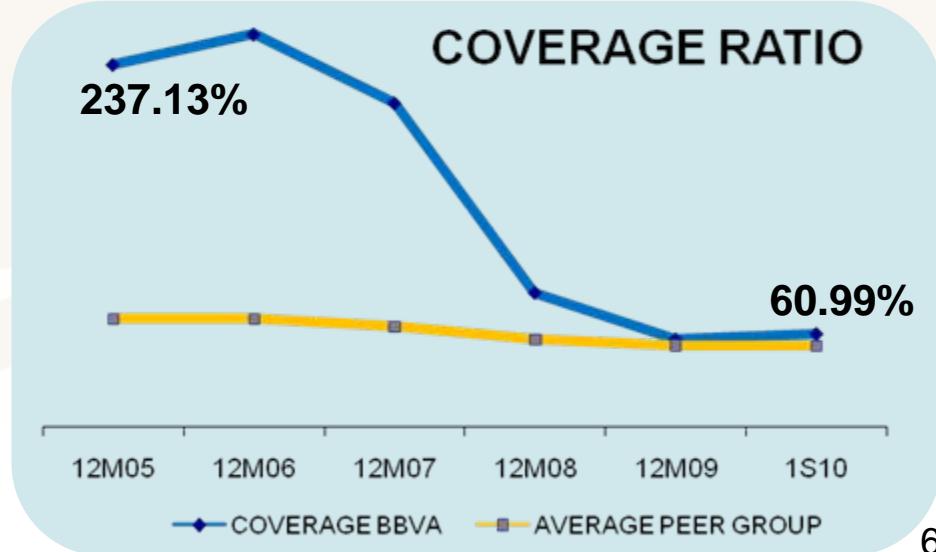
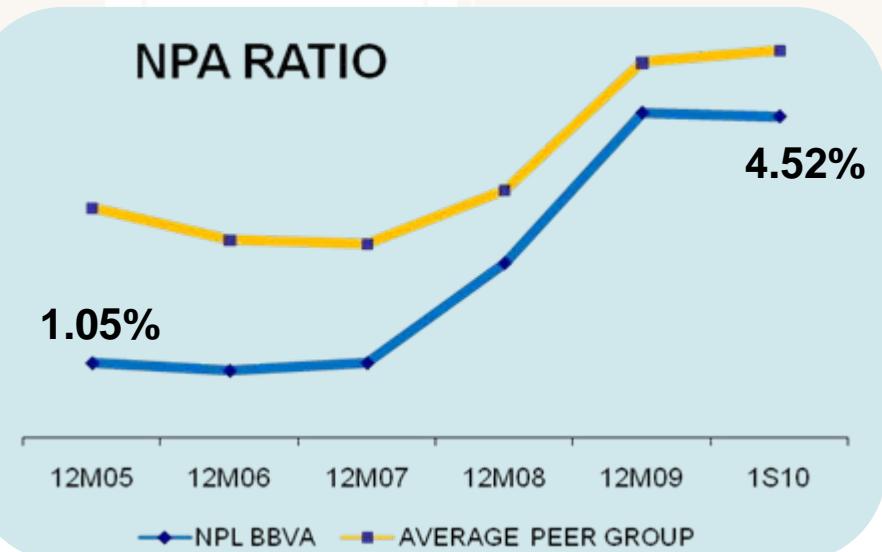
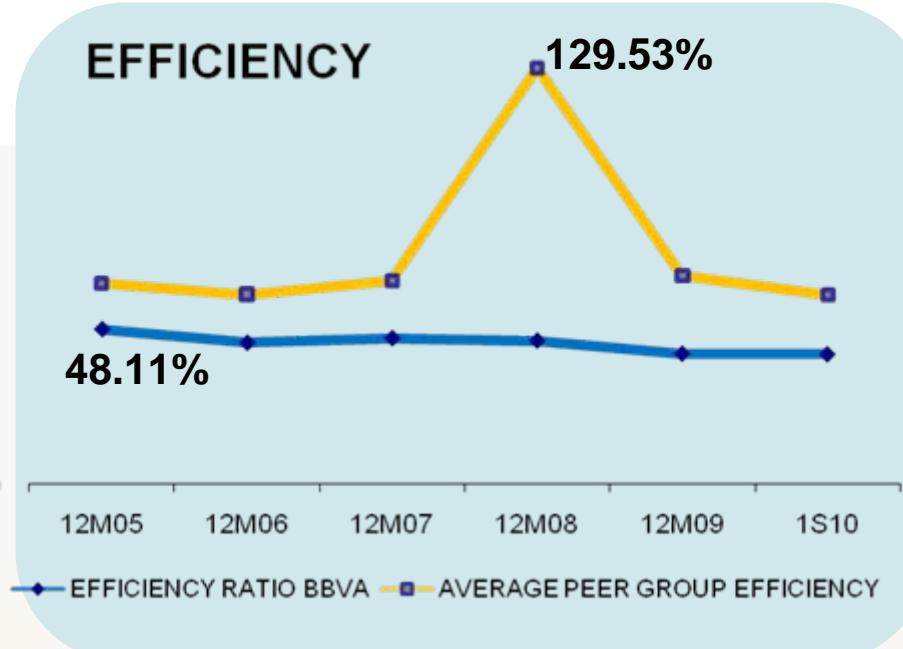
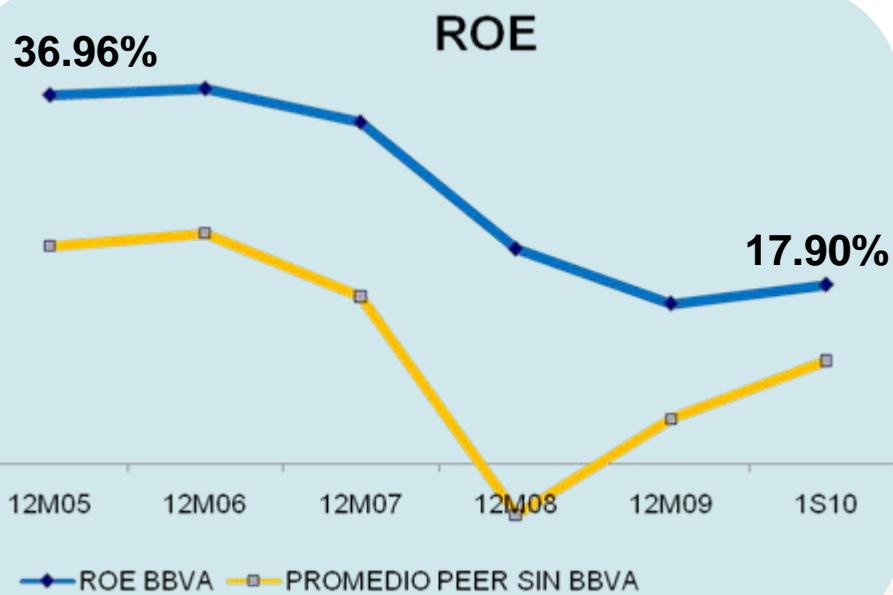
**BBVA's net attributable profit  
(€m, excl. One-off items)**



**Collapse of industry**

**Sustained growth**

# Strong position in ...



# We ended 2009 as a “better bank”

Better capitalised

Core capital 8%  
(+ 180 pb)

More efficient

40.4% (-4,1 pp)

A stronger balance sheet

- Provisioning effort
- Ample coverage
- Latent capital gains

More diversified and with stronger franchises

- South America: another “Bancomer”
- Establishing USA as a growth platform
- Reinforcing our Asian presence

More profitable

T.S.R.  
R.O.E.

# Contents

**Snapshot**

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## During a year in which the finance sector was characterised by...

Liquidity problems

Capital Markets closed

Rating downgrades of Gov and financial entities

Decline in revenues

Stocks markets drop

Lower margins in retail banking

CDS at a maximum level

Impairment of asset quality

At some point, there will be a return to normal, but normal does not mean things will be the same again

# Which are the main drivers to return to normal?

## MACRO

Fiscal Measures

Structural Reforms

Preventive regulation

Communication

## DIFFERENTIATION AMONG ENTITIES

1

Capacity for generating recurrent results

2

Good asset quality

3

Solvency and balance-sheet strength

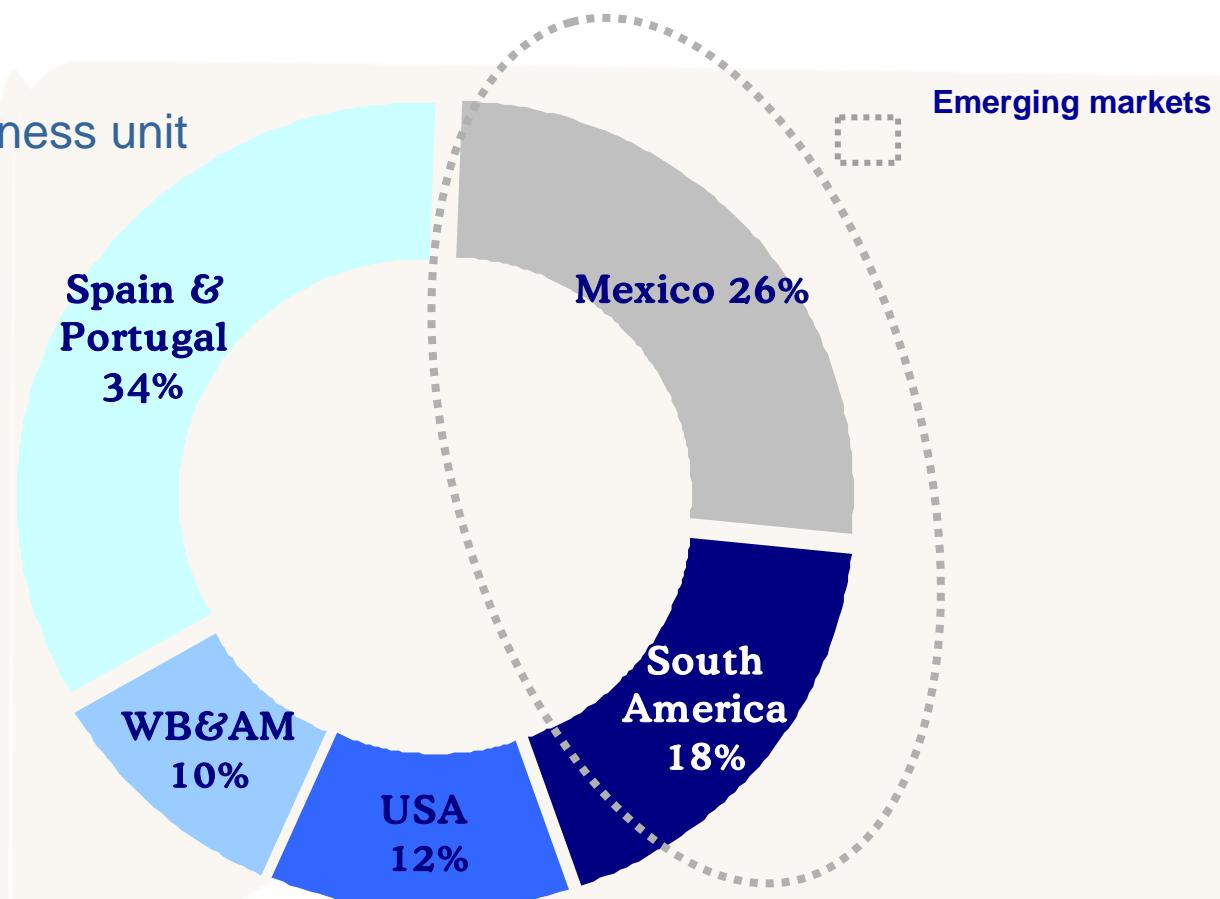
# Capacity for generating Recurrent results

BBVA

## BBVA, a very well diversified Group

**Gross income\***

BBVA Group by business unit  
(1Q10, %)

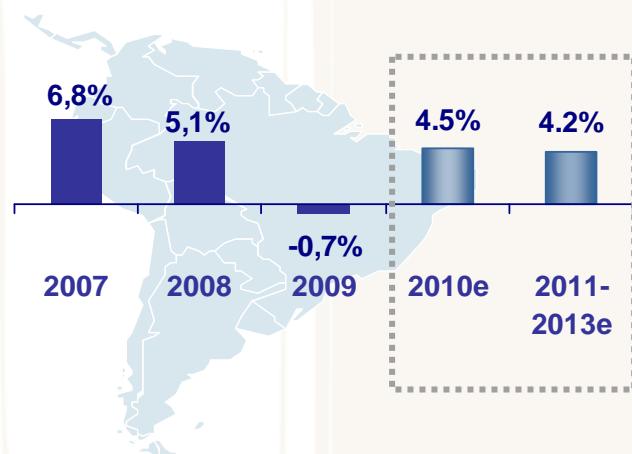


Roughly, 45% of revenues come from  
high growth emerging economies

# Excellent outlook for emerging economies ...

## South America\*

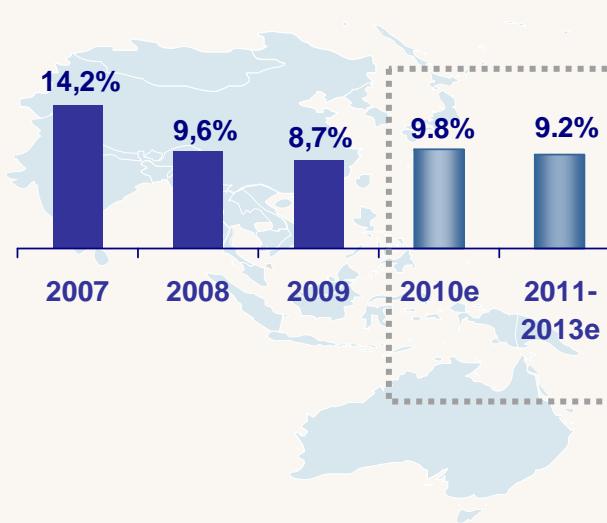
GDP growth (%)



South America, will remain as an important lever for the group

## Asia

GDP growth (%)

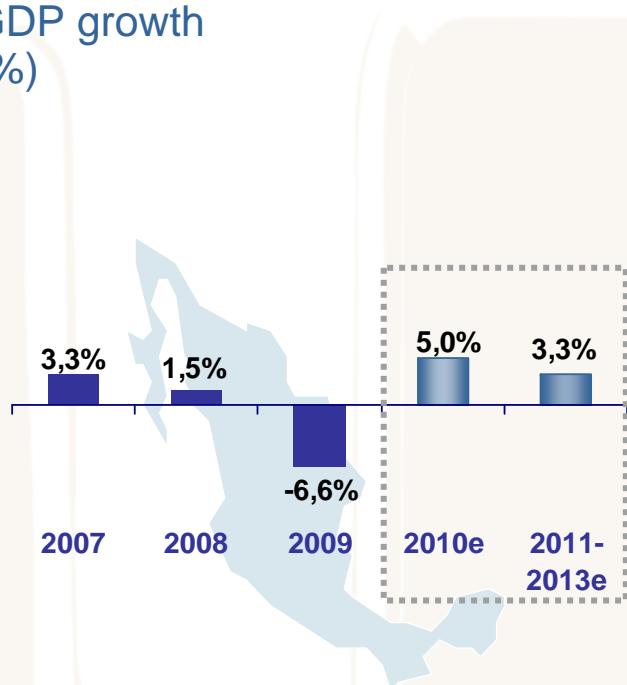


Asia, and China in particular, will keep a high potential growth

# Excellent outlook for Mexico and USA

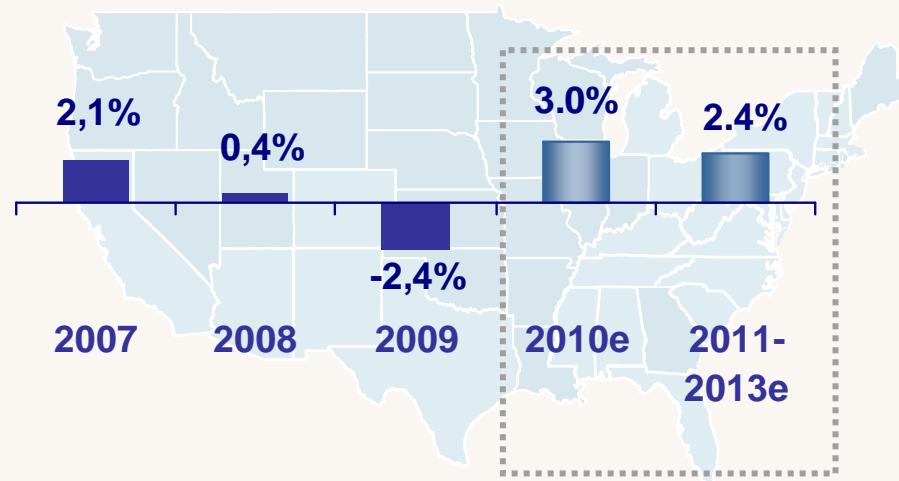
## Mexico

GDP growth (%)



## USA

GDP growth (%)



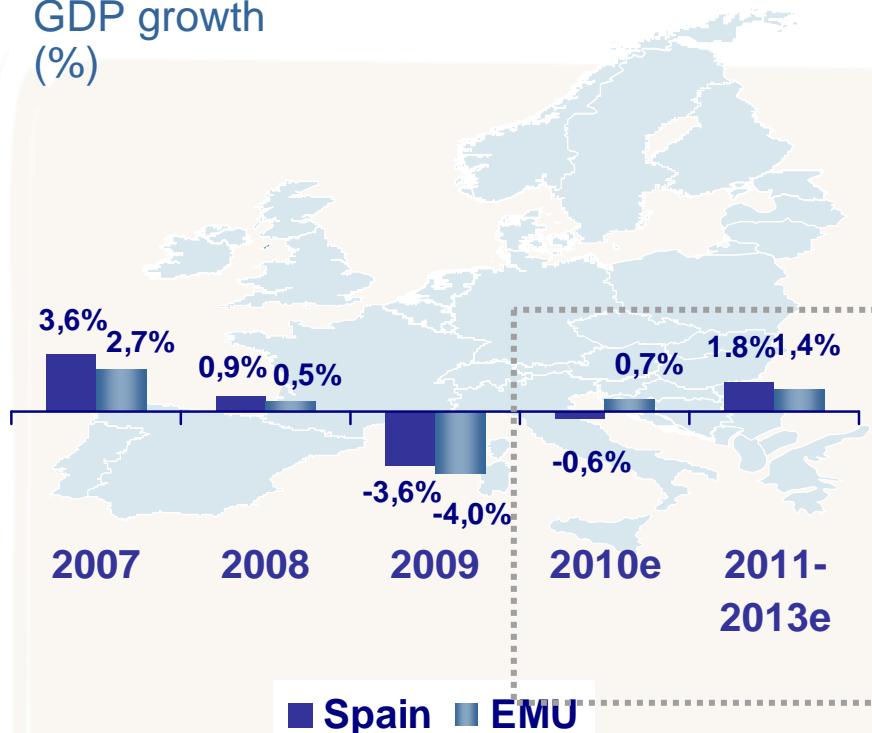
GDP growth will turn into higher results for BBVA Bancomer very soon

Leading the recovery, with higher growth in Texas

# On-going recovery in mature markets

## Spain and EMU

GDP growth  
(%)

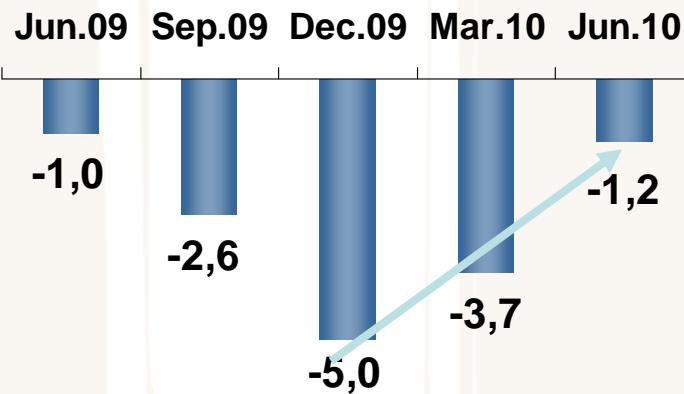


Restructuring Spanish Market

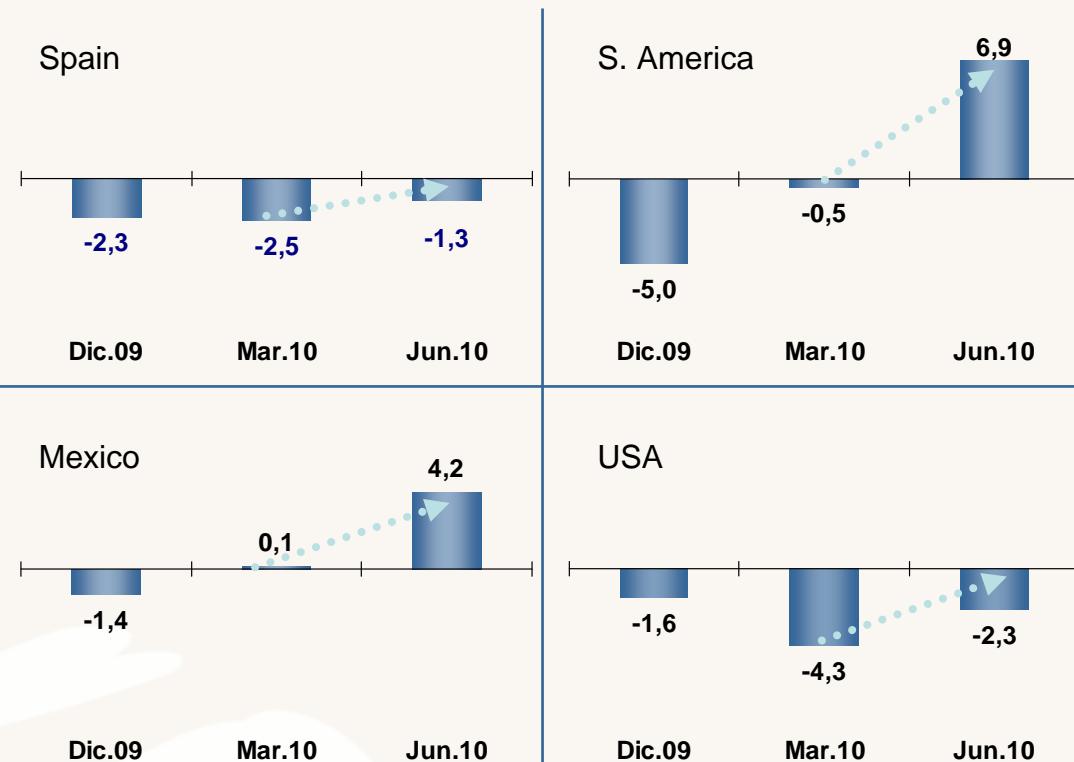
Plan UNO

# Lending recovers ...

**Lending  
BBVA Group**  
y-o-y change  
Average balances  
(%)



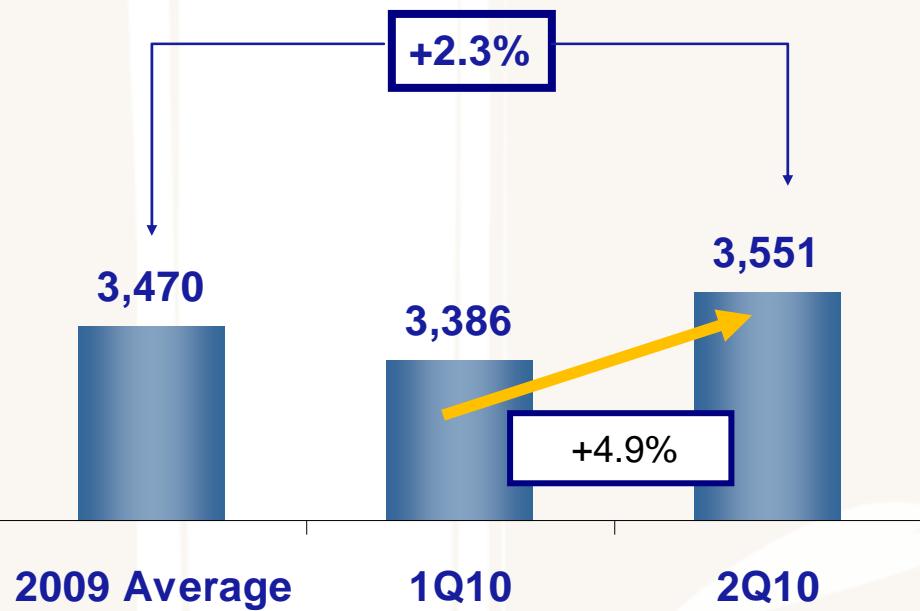
**Lending  
Spain, Mexico, South America and USA**  
y-o-y change  
Average balances  
(%)



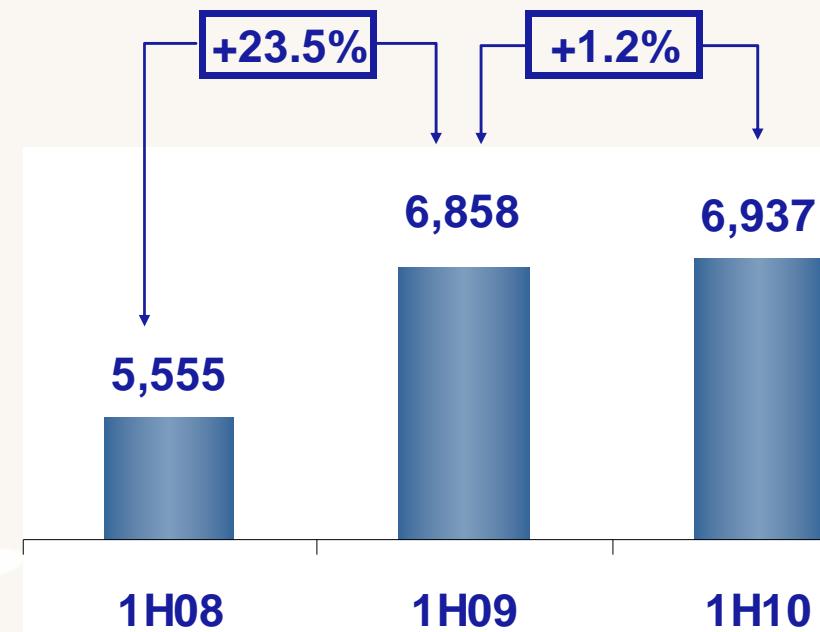
**Lending is moving closer to overall annual growth**

# Strongly recurrent net interest income ...

Net interest income  
BBVA Group  
Quarter-by-quarter  
(€m)

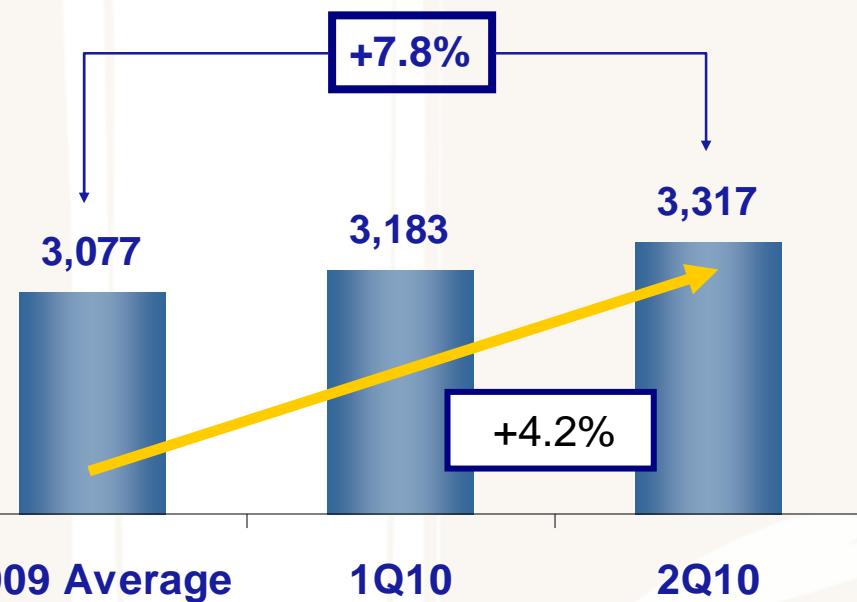


Net interest income  
BBVA Group  
Half year  
(€m)

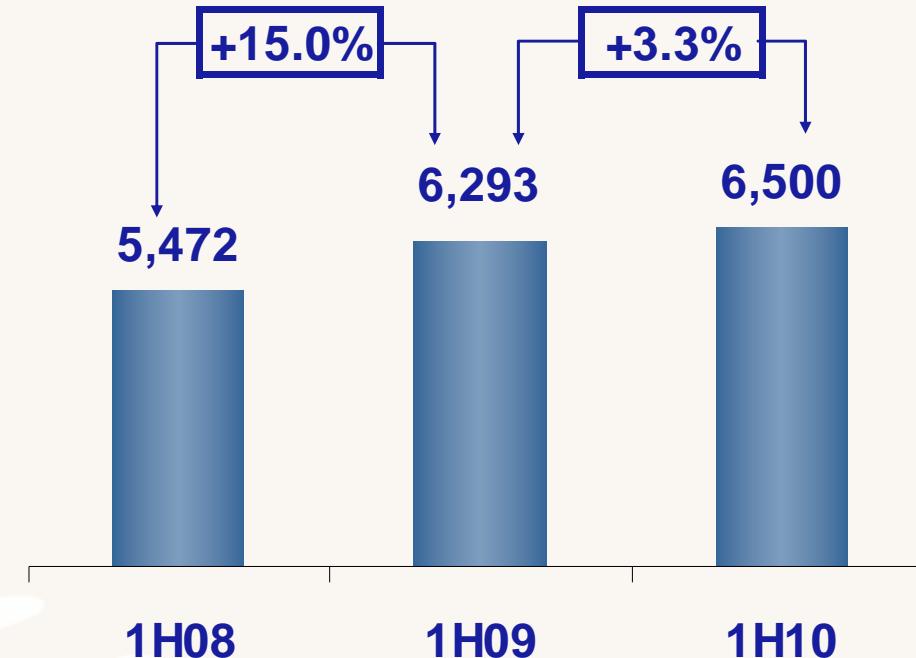


# Strong operating income

**Operating income**  
BBVA Group  
Quarter-by-quarter  
(€m)



**Operating income**  
BBVA Group  
First half  
(€m)

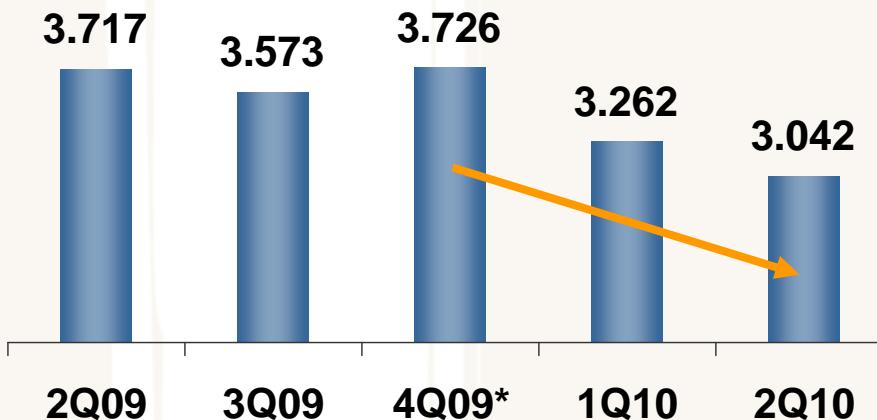


### Decline in gross additions to NPA status

**Gross additions to NPA**

BBVA Group

Quarter-by-quarter  
(€m)



**Net additions to NPA:**

**-56%**

Monthly average, 2010 vs 2009\*

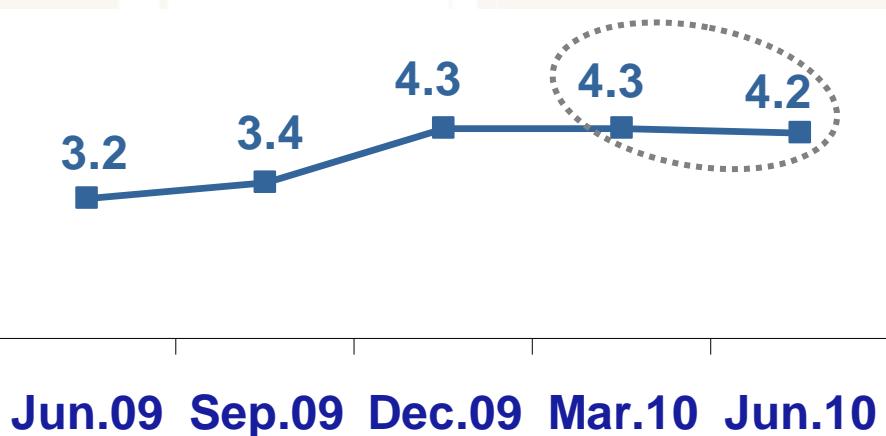
**Recoveries:**

**+37%**

Monthly average, 2010 vs 2009

# The NPA ratio improves

NPA ratio  
BBVA Group  
(%)



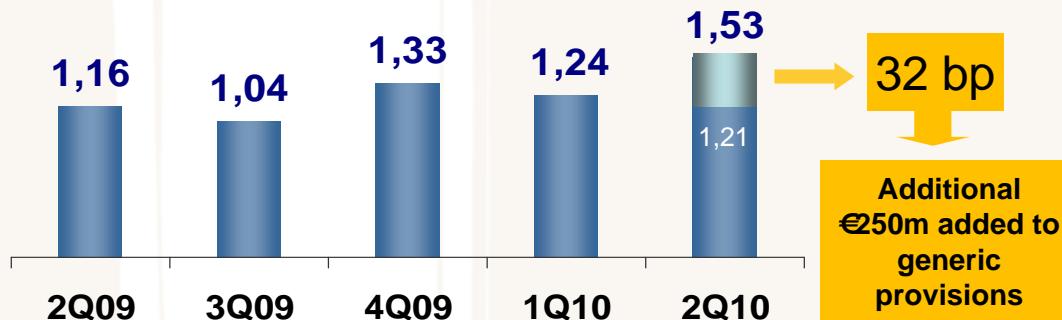
NPA ratio  
(%)



... specially in markets that suffered most during the crisis

# Cost of risk stabilises

Cost of risk excl. one-offs  
BBVA Group  
Stand alone quarter  
(%)

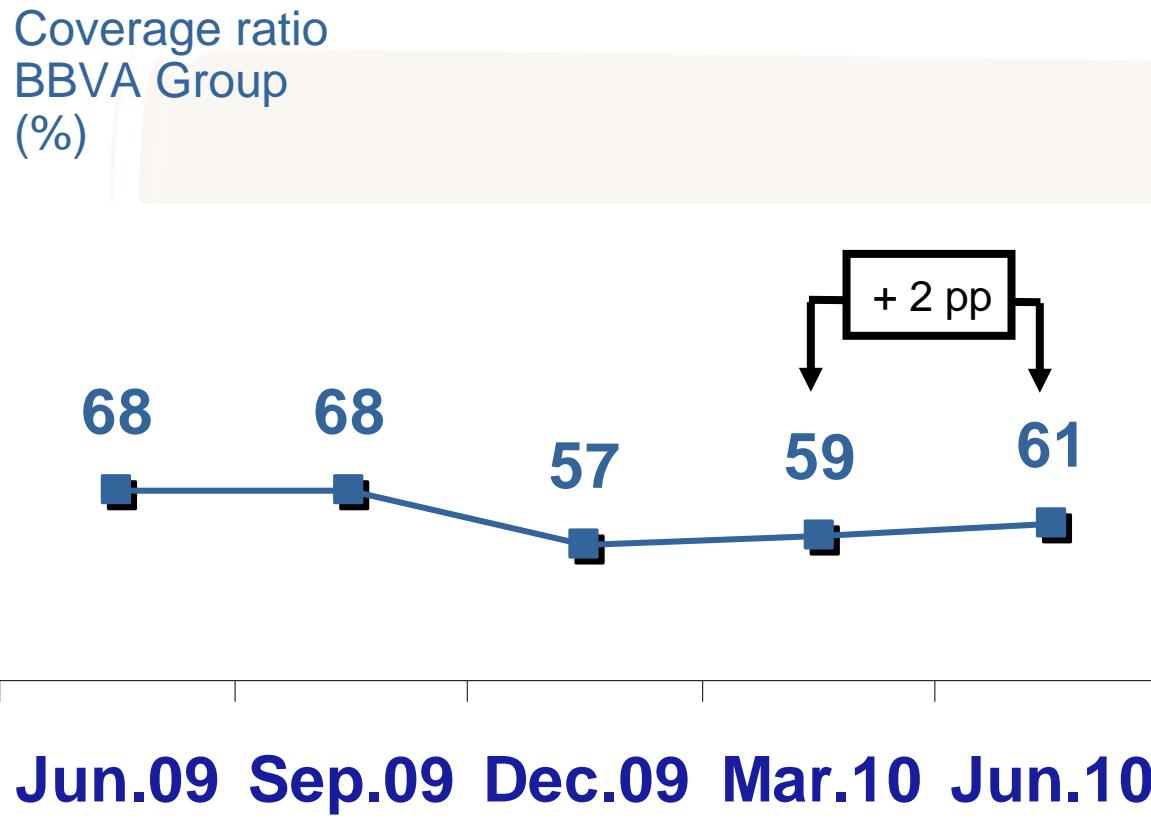


Cost of risk excl. one-offs  
Stand alone quarter  
(%)



The cost of risk is improving in franchises where it rose most in recent quarters

## Stronger provisions



Ample coverage by provisions and collateral

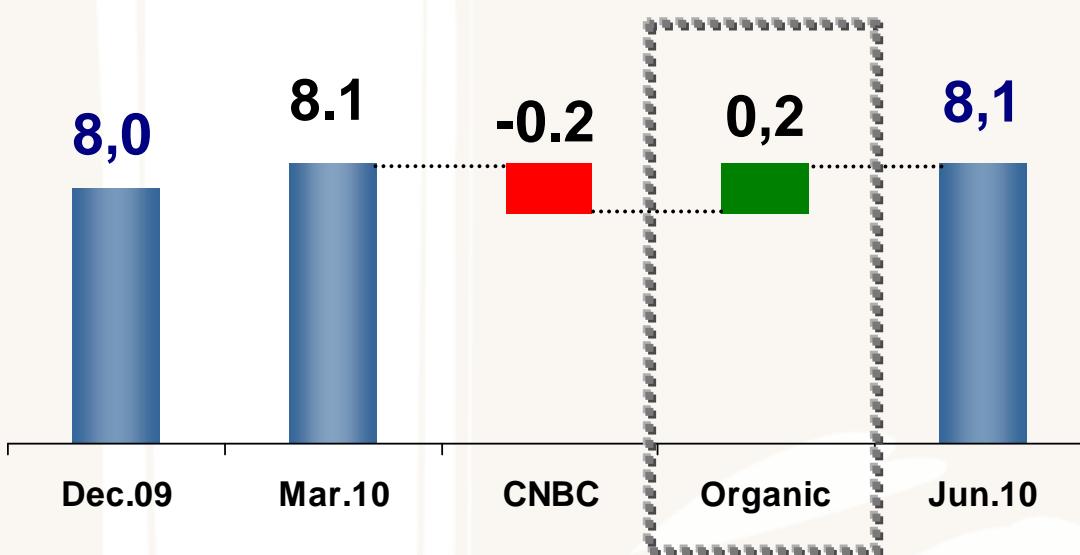
## Solvency and balance-strength

BBVA

... which results in a solid core capital ratio ...

Core capital  
BIS II rules  
(%)

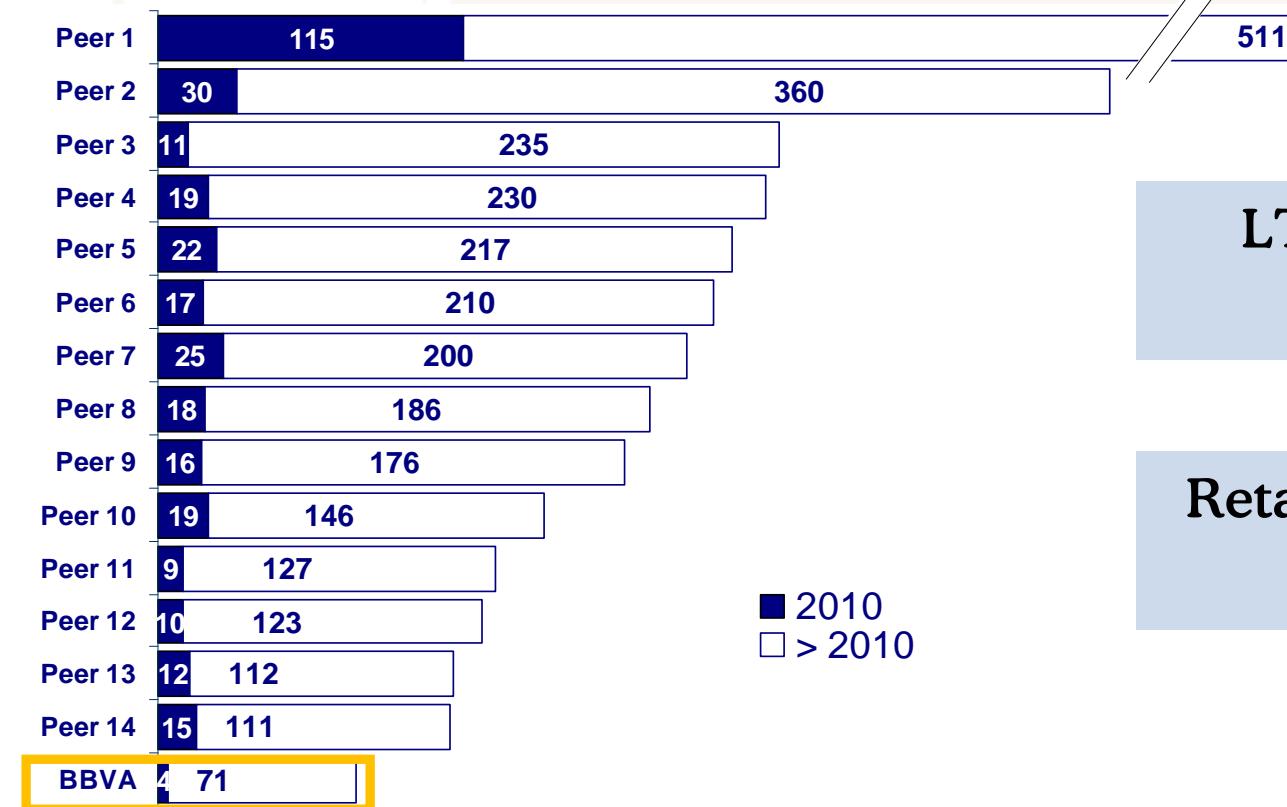
Tier I and BIS ratio  
BIS II rules  
(%)



Tier I	9.2%
BIS Ratio	12.7%

# Solid liquidity and finance positions

BBVA Group's wholesale maturities  
(€bn)



LT issues in 2Q10\*  
€7,599m

Retail deposits in 2Q10  
€19,371m

Source: Bloomberg 22/07/10

Average annual maturities in the next 3 years: approx. €10,000m

\* Includes July

\*\* Peer Group: BARCL, BBVA, BNPP, CASA, CMZ, CS, DB, HSBC, ISP, LBG, RBS , SAN, SG, UBS & UCI.

# Demanding stress test, particularly for Spain

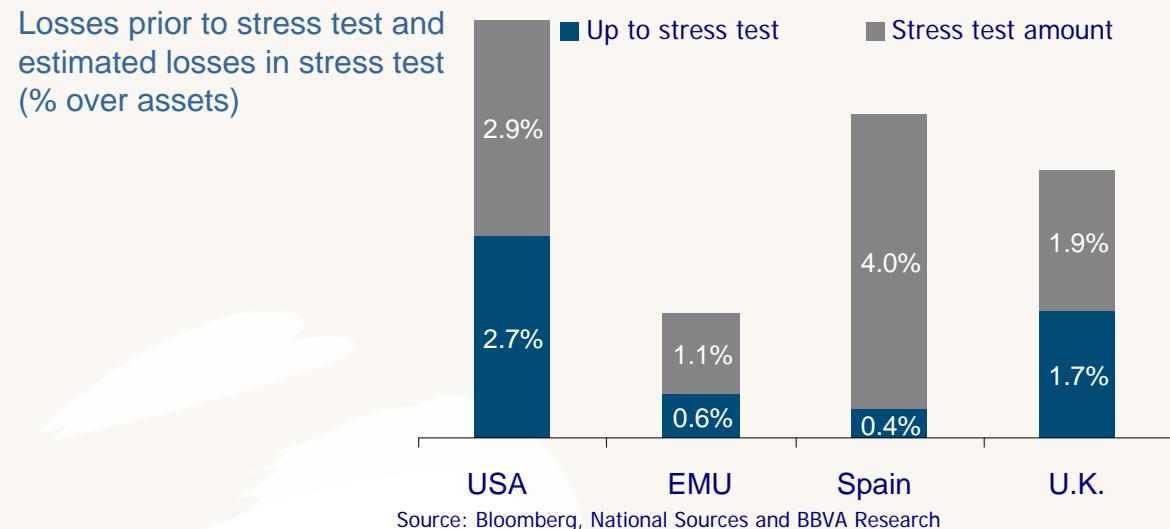
## Transparency

- 100% of banks and savings banks in the Spanish financial system (vs. 65% average in Europe)

## Rigour and harshness

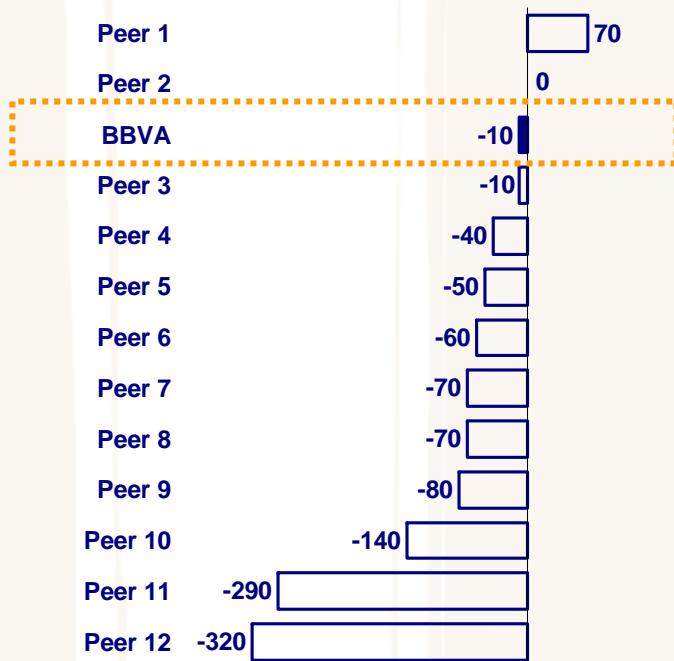
- More severe macro and micro scenarios for Spain in terms of GDP, construction sector, falling operating profit and provisions

## Impact of stress test more demanding for Spain



# CEBS stress test: BBVA, one of the most resilient entities in Europe

Impact of stress test over TIER I  
(In basis points)



Maximum resilience of capital ratio  
despite the tough hypothesis taken  
for Spain

Ability to generate operational  
results

Adequate solvency and payment of  
cash dividends in stress scenarios,  
in the absence  
of capital increases

## AA rating by Standard & Poor's confirmed

## Analysts agree that BBVA is among the least impacted regarding BIS III

### DTA Treatment



Low DTAS from tax loss carry forward

### Minorities



Small: To be compensated by proportional RWA reduction?

### Pension liability deficit



Pension obligations fully funded

### Leverage ratio



Among the least leveraged of Europe

### Quality of Capital



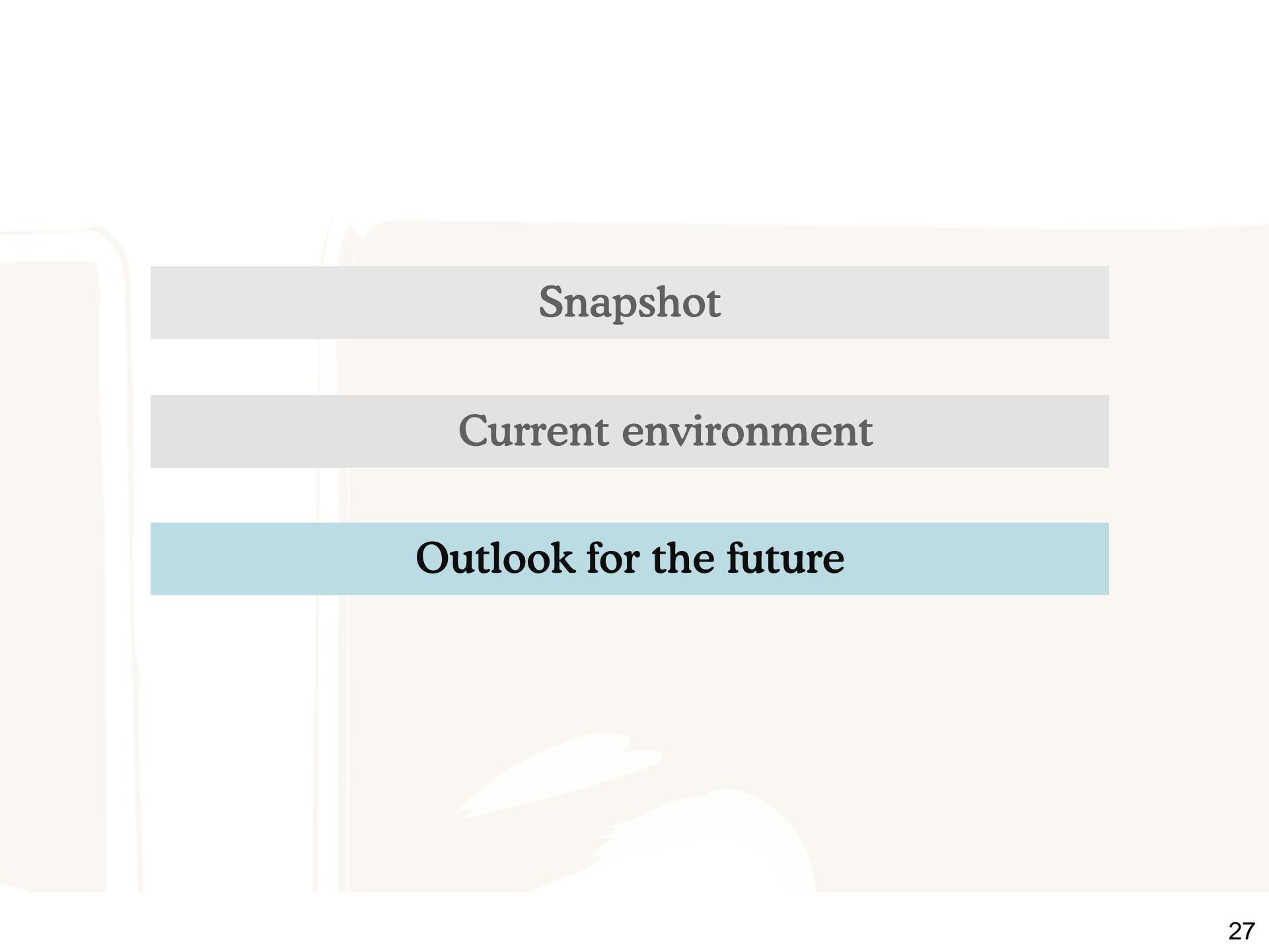
High quality – low weight of hybrids

### Capital gains/loss treatment



More favourable than current treatment by Bank of Spain

Still, the new regulation is under review



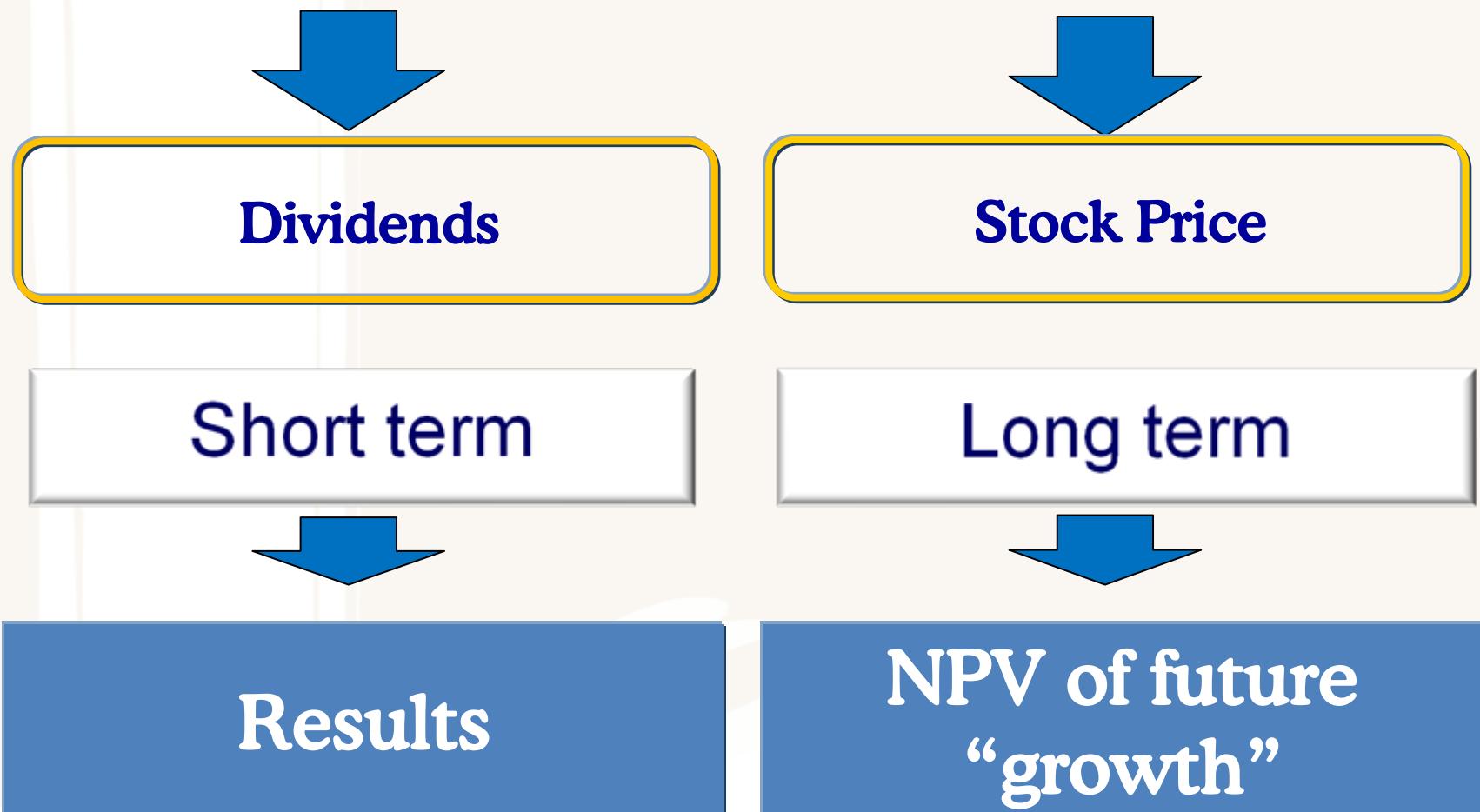
**Snapshot**

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**Outlook for the future**



## VALUE CREATION FOR SHAREHOLDERS



## NPV OF FUTURE GROWTH



### DIFFERENTIATION PLAN

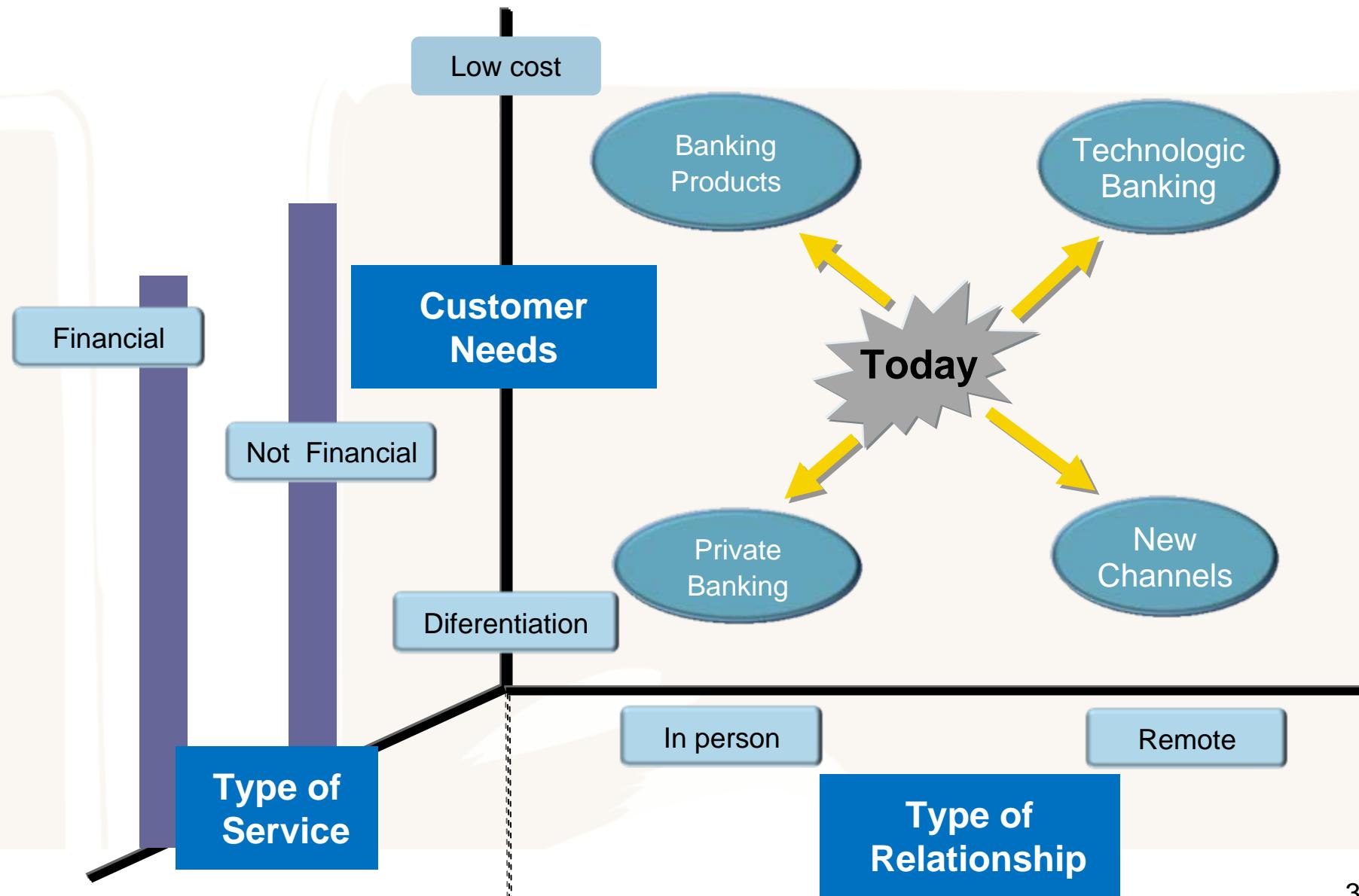
Customer  
centric

Distribution  
Channels

“Lean”  
Processes

We use the technology as fixed element

# Future Banking Model: Conclusions



**BBVA is in the vanguard, anticipating  
the future and leading the change...  
with the ambition of being the best  
global bank in the world**