

# IV Jornada Sectorial Bancos Españoles Ahorro Corporación Financiera



Barcelona, 29th September 2008

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# BBVA: A unique case in the current environment

1. Strength of balance-sheet: Liquidity & Solvency

2. Solid earnings growth

3. Spain: Distinctive management of slowdown

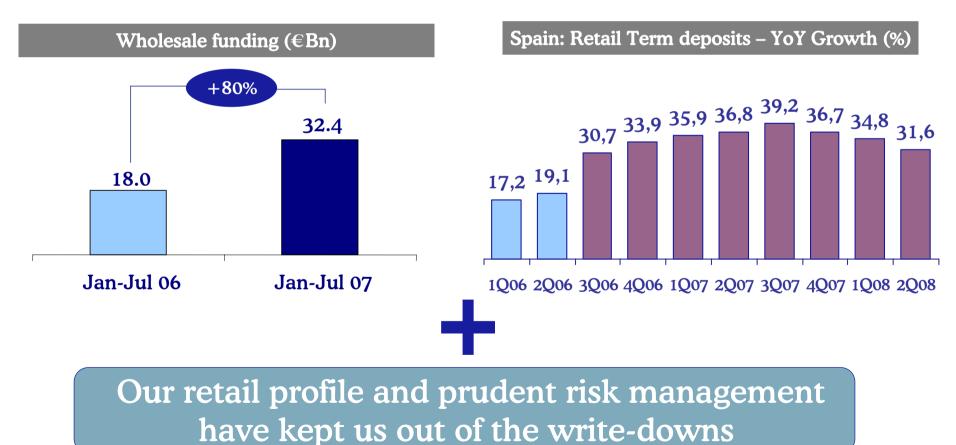
4. Mexico: Consolidating the leadership of our banking franchise

**5. USA: Positioning & Synergies** 

# BBVA managed liquidity risk ahead of the BBVA crisis

• 32.4 Bn of medium and long term funding from January to July 2007

• Strong deposit gathering in Spain since 2Q06



4

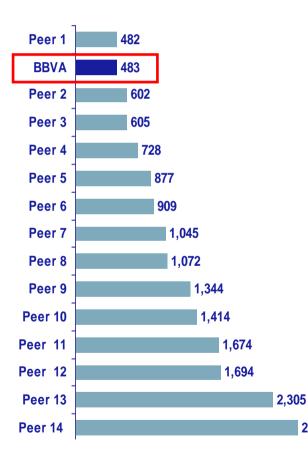
### \* Figures from 1Q08 except UK and French banks (Dec 07)

5

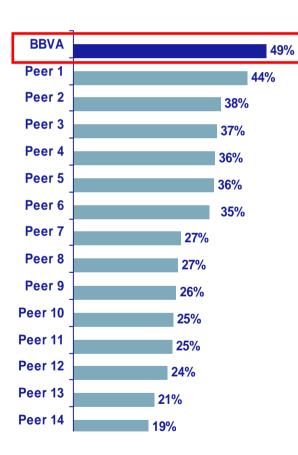
# (Small) balance sheet size as an advantage

2,592

### Assets European competitors (€ billion)







Active management of balance sheet

Maturities in 08/09 will be light



# Active management of asset quality



# NPL ratio (%)

Ave. NPL ratio of European peers: 2.7%

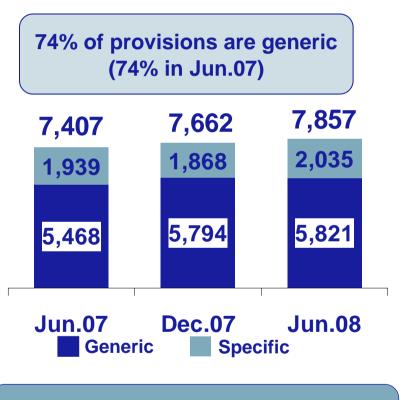
Ave. coverage ratio of European peers: 63%



Jun.04 Jun.05 Jun.06 Jun.07 Jun.08

Coverage ratio: 166%

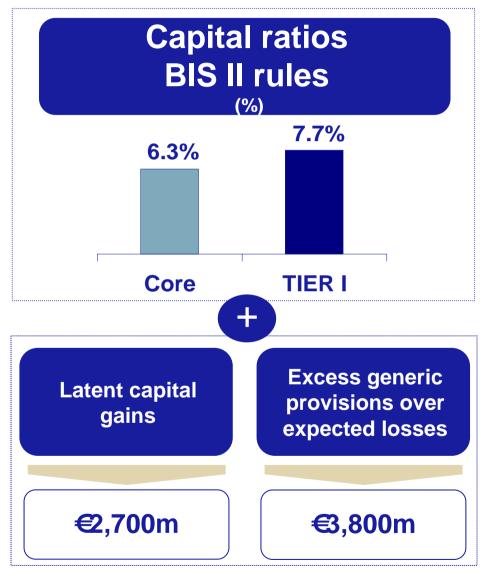
### NPL provisions (€m)

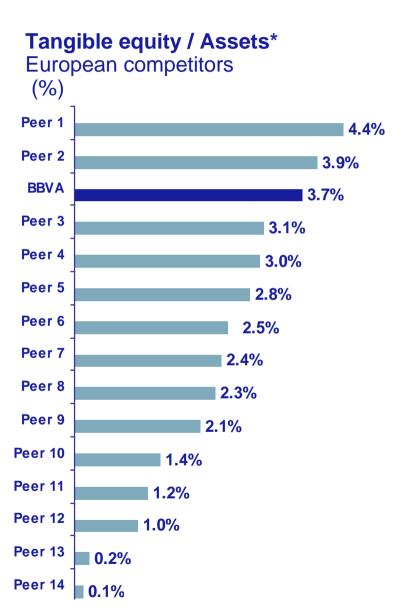


Generic provisions are 3 times expected losses









\* All BIS II, except SAN and RBS

Book value: figures for 1Q08 except UK banks (Dec 07)

Assets and intangibles: figures are 1Q08 except UK and French banks (Dec 07)





BBVA: A unique case in the current environment

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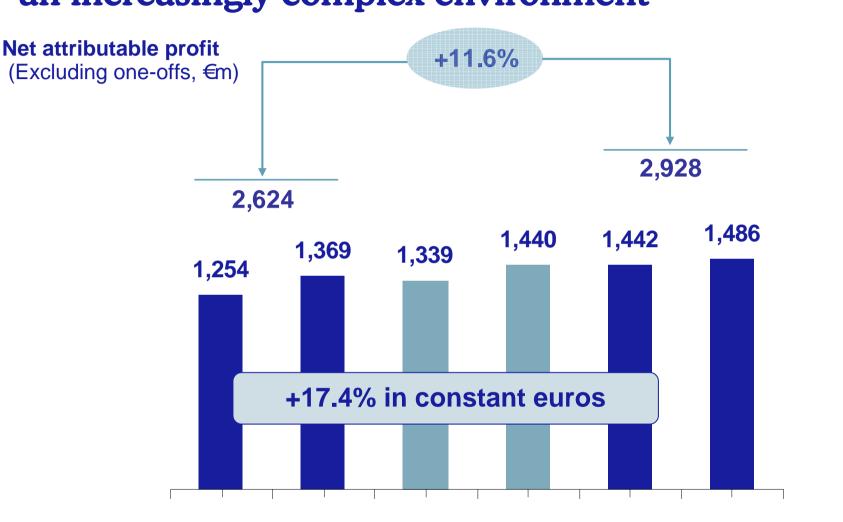
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# 2 Solid profit growth, quarter by quarter, in an increasingly complex environment

1Q07



EPS excl. one-offs: €0.79 (+6.2%)

2Q07 3Q07 4Q07 1Q08

2Q08

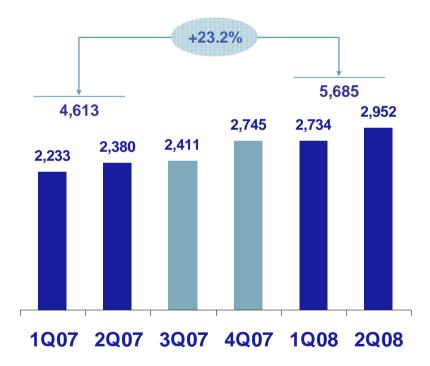
**BBVA** 





### Net interest income Quarter-by-quarter

(Excluding one-offs, €m)



### Revenues Year-on-year growth (%)



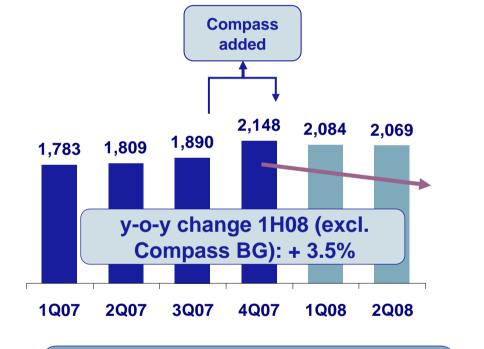
# Net interest income is the main driver of revenues



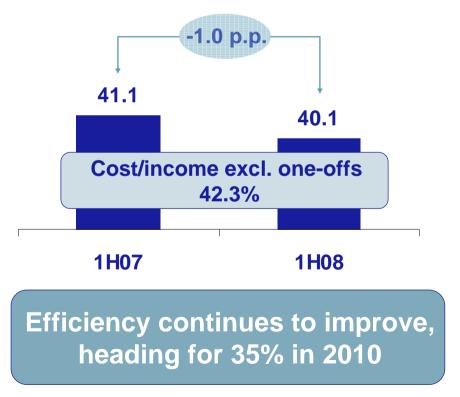


Total Expenses Quarter-by-quarter (Excluding one-offs, €m)





Operating profit excl. one-off items: €5,495m (+12.8%)



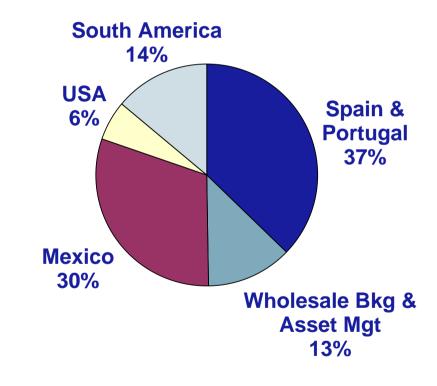




Operating profit (Constant €m)

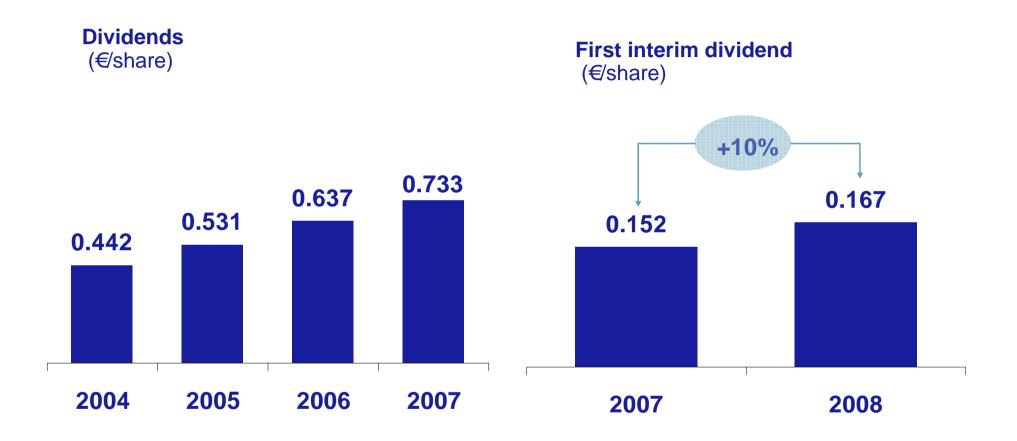
Operating profit	Acum	Annual Growth	
	1H08	Abs.	%
Spain & Portugal	2.255	+ 260	13,0%
Wholesale Banking & Asset Mgt	770	+ 113	17,3%
Mexico	1.848	+ 362	24,3%
USA	359	+ 252	n.s.
South America	847	+ 204	31,8%
Double-digit growth in all areas			

# Contribution to operating profit by business area (%)



## **Diversified contributions to Group earnings**

# 2 Strong dividend growth is maintained in the **BBVA** current environment



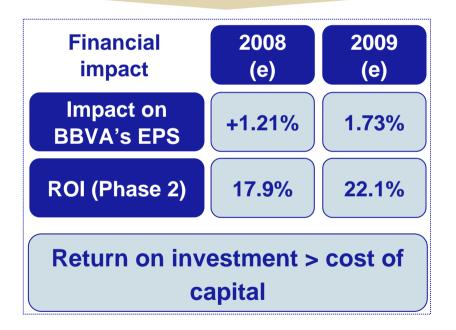
Ability to generate recurrent value for shareholders

# 2 Strategic agreement with Citic broadens . . . BBVA

We are strengthening our presence in strategic markets with high potential . . .

# ... creating shareholder value from day one





# Synergies on the important volume of Asia-Latam trade

\* Completion of the agreement is subject to authority approvals and de-listing of CIFH on HK stock exchange.





# BBVA: A unique case in the current environment

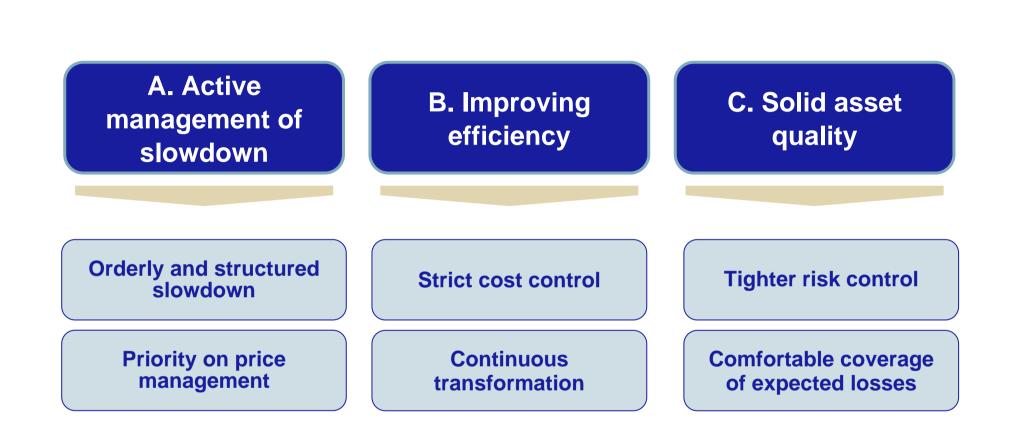
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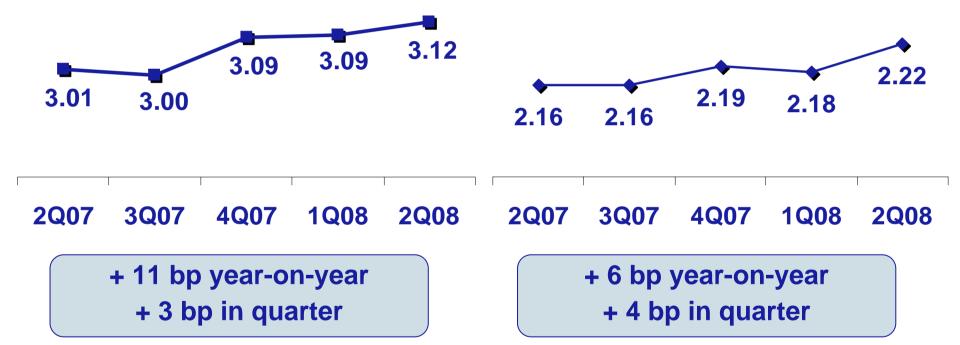
Spain & Portugal: 1H08 highlights

(3)

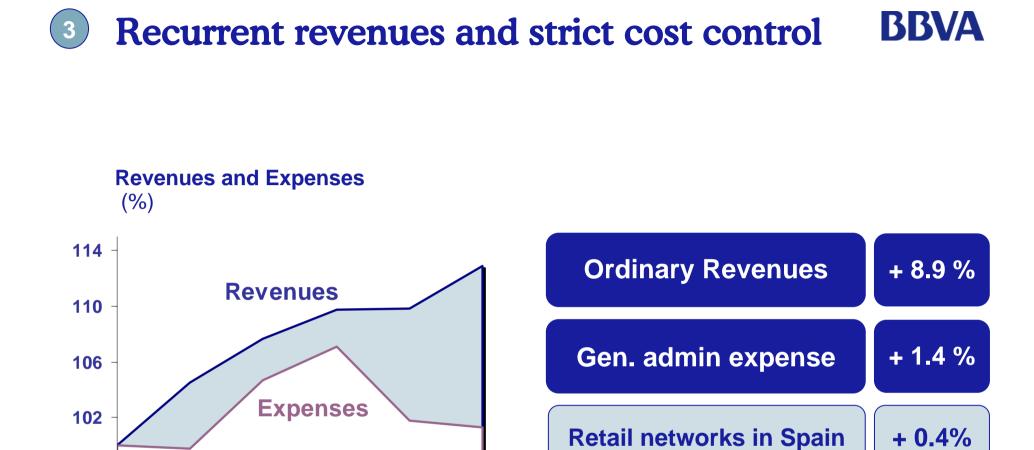
# Forward-looking approach helps us to manage the slowdown better

BBVA

# Spain: Effective price management leads to higher Net Interest Income Customer spreads NII / ATA (%) NII / ATA



Net interest income: €2,295m (+12.7%)



# Continuous transformation aimed at keeping costs stable

\* Ordinary revenues + Sales of non-financial services

\*\* General admin expense + Depreciation

2Q07

3Q07

4Q07

1Q08

2Q08

98

1Q07

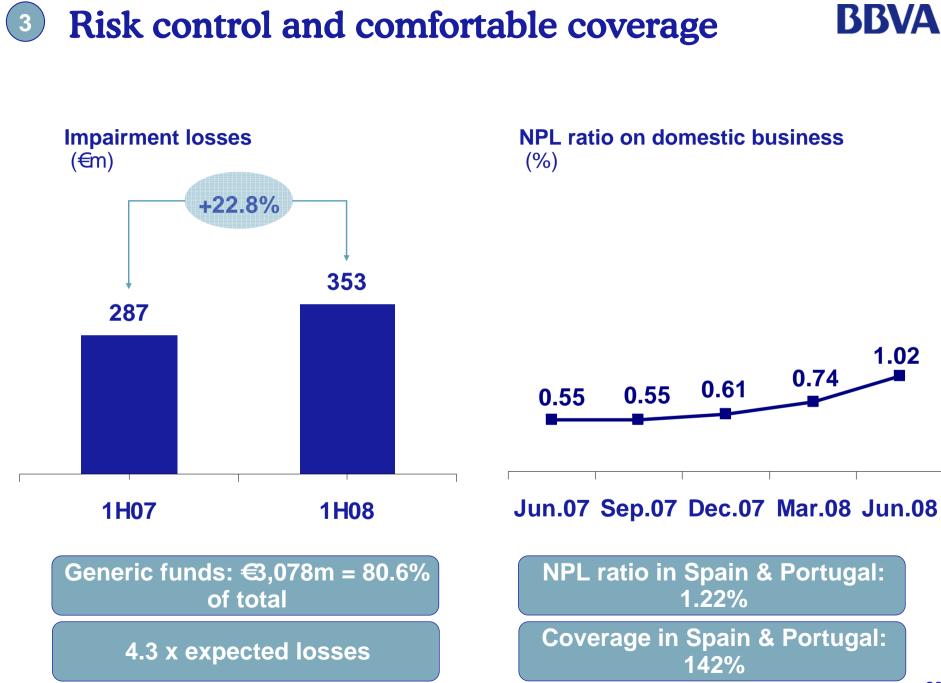




Internal reorganisation (Simplification of Els, reduction of DTs and DRs, etc) Specialised marketing (Retail Banking Centres + specialised sales forces, etc) Automation of processes (OPPlus Málaga, etc.)

This process meant additional costs for early retirements

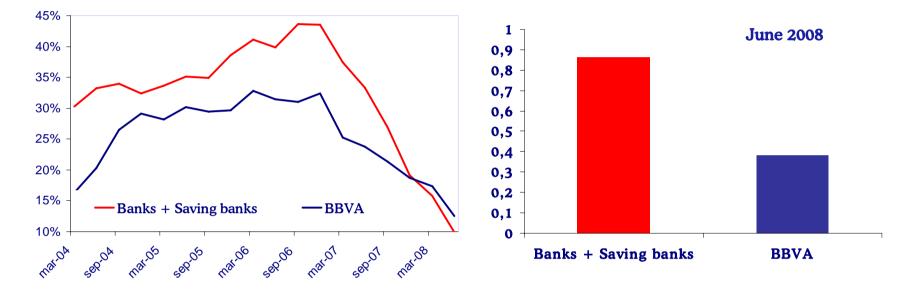




# 3 Controlled growth with low risk in developers BBVA

**Developers: Lending growth** (Y0Y%)

**Developers: NPL ratio** (%)



• Selective commercial policy: market share in the developing business (5.6%) below BBVA's "natural" market share

• Granular portfolio: 4.282 active clients Top 100= 27.6% of the book Smoother and stable growth vs. competitors
Better credit quality





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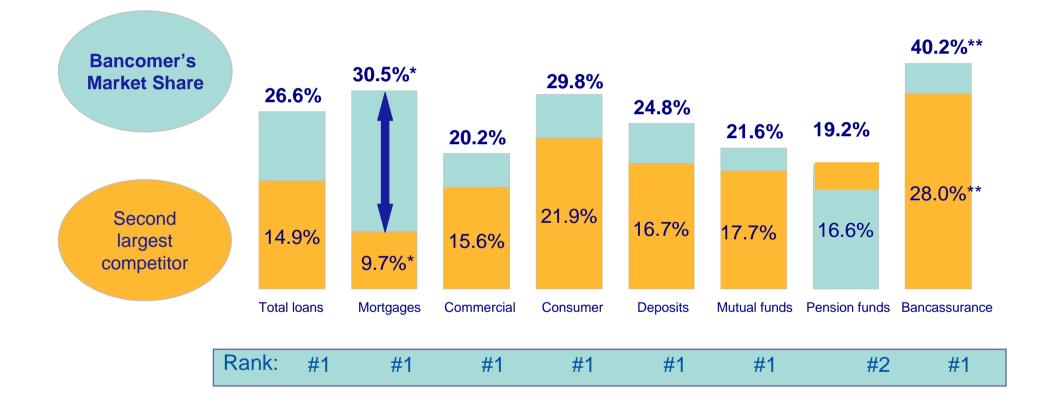
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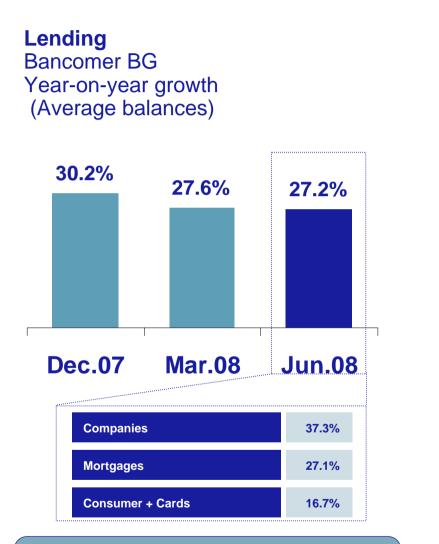
# A Bancomer has maintained the leading BBVA position in almost all business lines...



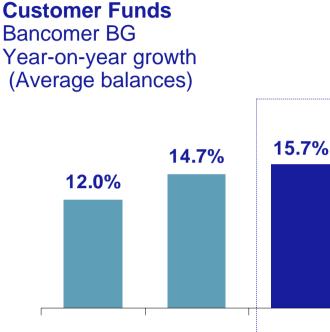
Source: Comision Nacional Bancaria y de Valores. As of June 2008 \* Incluiding Sofoles and Old Mortgage Portfolio \*\* As of March 2008

# Bancomer's strong growth in 2008





We will continue with the change of the lending mix



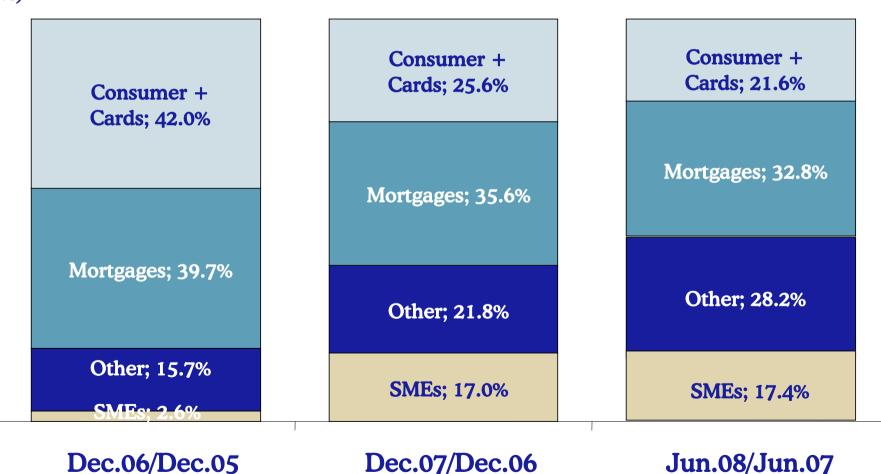
# Dec.07Mar.08Current accounts16.2%Term+M.Funds+Repos<br/>+Money Mkt16.9%\* Local currency

Local currency

Balanced growth of customer funds

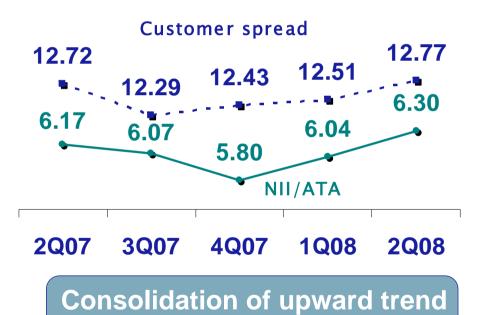
# Bancomer is ahead of the competition, BBVA actively promoting a more balanced asset mix

### Loan Portfolio (flow) Contributions by product Average balances (%)



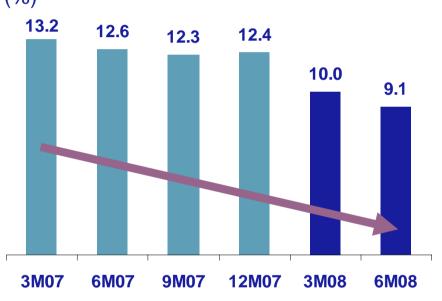
# 4 Positive development of prices and deceleration in expenses

### Customer spreads and NII / ATA Bancomer BG (%)



in margins...

General administrative expenses Mexico Cumulative year-on-year growth (%)



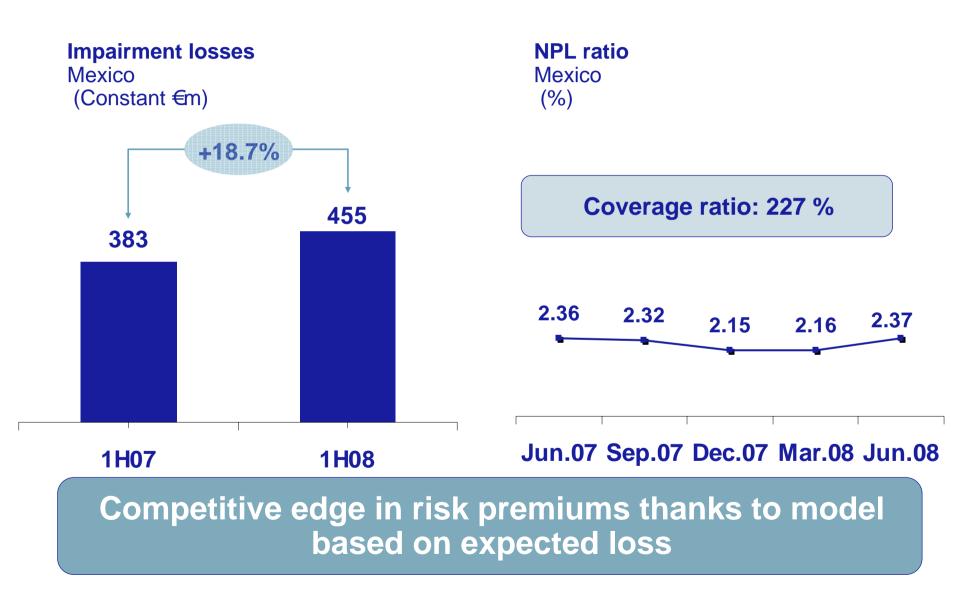
... and sharp slowdown of cost growth

Significant improvements in operating profit (+24.3% y/y) and efficiency (cost/income ratio = 31.7%)

BBVA











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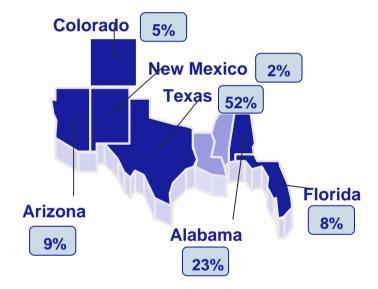
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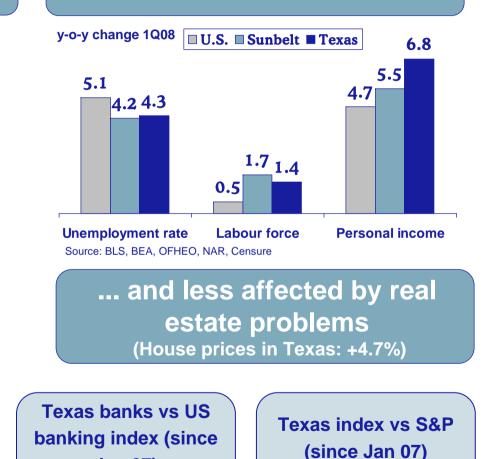
# **5** BBVA has a distinctive position in the USA **BBVA**

# **Distribution of business in USA**



### (based on lending)

### **Outperforming in the last year...**



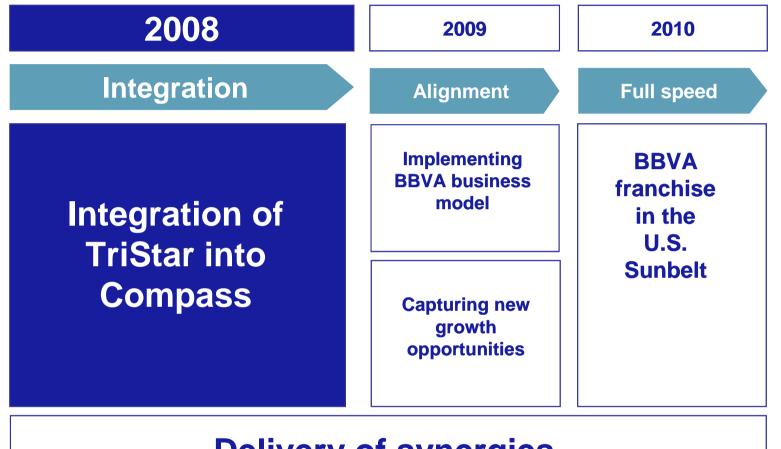
Jan 07)

### **Confirmed by markets**

Source: Bloomberg. Figures for 31/Dec/06 to 25/Jul/08 Variation in market cap of Texas banks: CFR, FFIN, TCBI, SBSI, SBIB, PRSP Texas index: BTXX +16%





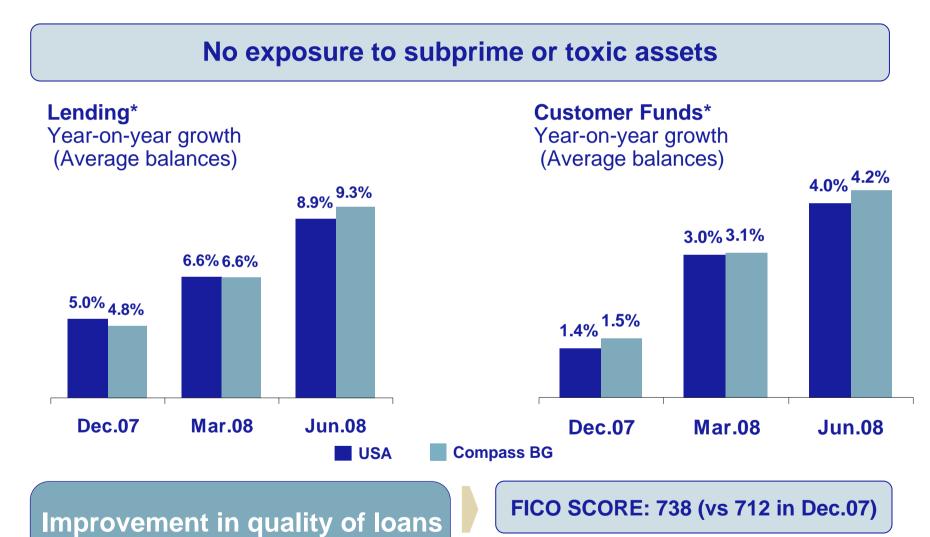


# **Delivery of synergies**

Establishment of the **BBVA** Compass brand

# 5 Dynamic business in a complex environment





Risk grade: 5.2 (vs 6.2 in Dec.07)

\* Includes Compass BG in continuity

written during first half of 2008

# In short:







**Generation of value** 

First interim dividend for 2008: +10%



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